



December 2025

# HEALTH CARE ACCESSIBILITY

## Further Efforts Needed to Address Barriers for People with Disabilities

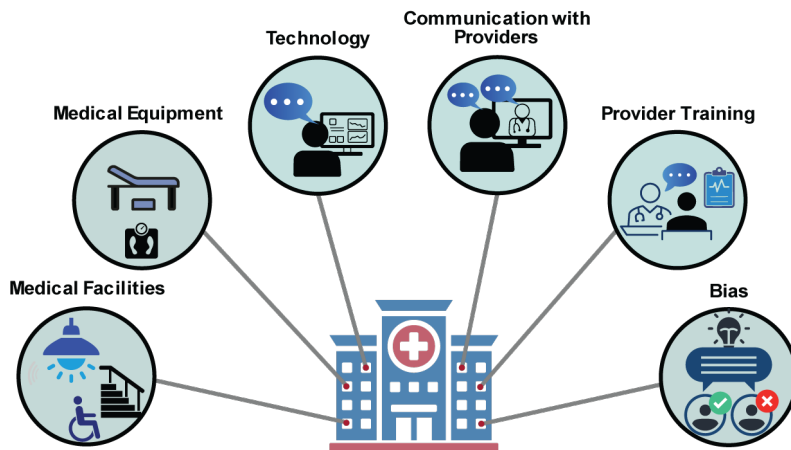
A report to congressional requesters

For more information, contact: Elizabeth H. Curda at [curdae@gao.gov](mailto:curdae@gao.gov).

## What GAO Found

People with disabilities may encounter barriers related to accessibility in the U.S. health care system; these barriers can affect the quality of their care. GAO analyzed research literature on health care accessibility and conducted interviews with stakeholders and identified the following potential barriers.

### Types of Potential Barriers to Accessibility in Health Care Described by Literature and Selected Stakeholders



Source: GAO analysis of literature and interviews with stakeholders; Adobe Stock (icons). | GAO-26-107120

The Department of Health and Human Services (HHS) does not collect national-level data on the accessibility of health care from people with disabilities. GAO analyzed 12 HHS population health surveys. One survey included a question on bias, but none covered other barriers to accessibility. HHS has established goals to increase the accessibility of health care through data collection, but officials stated that they do not have plans to collect related national-level data. Such plans would better position HHS to accurately identify barriers and evaluate the effects of HHS regulations that cover nondiscrimination in health care.

Within HHS, the Centers for Medicare and Medicaid Services (CMS) and Office of Civil Rights (OCR) oversee aspects of health care organizations' compliance with federal laws, but oversight related to accessibility has been limited. Specifically, CMS (1) uses an on-site inspection process to ensure that organizations participating in Medicare comply with health and safety standards and (2) inspects some aspects of accessibility. OCR investigates some accessibility issues through compliance reviews and from complaints. But it does not routinely share information on the results of its compliance reviews or complaint investigations. Sharing these results could broaden the impact of OCR's efforts to other health care organizations. In 2024, HHS amended its regulations, adding accessibility requirements, and HHS's current strategic plans state that accessibility is a priority. However, these plans do not include details or time frames for achieving this priority. As a result, HHS may not take appropriate steps to ensure that health care organizations meet accessibility requirements and some people with disabilities may continue to face barriers to obtaining health care.

## Why GAO Did This Study

Millions of adults in the U.S. report having some form of a disability, such as a condition that affects vision, movement, hearing, or mental health. Federally funded programs such as Medicare pay for health services, including for people with disabilities. Although federal laws prohibit these programs from discrimination on the basis of disability, people with disabilities may face barriers to obtaining health care.

GAO was asked to review federal efforts, including data collection and oversight, to ensure the accessibility of health care for people with disabilities. This report examines (1) barriers to accessible health care that people with disabilities may face, (2) HHS data collection efforts on the accessibility of health care, and (3) related HHS oversight.

GAO reviewed relevant federal laws, regulations, and HHS policies and guidance; examined peer-reviewed literature on barriers to accessible health care published between 2013 and 2024; analyzed HHS accessibility-related data collection efforts; and conducted a nongeneralizable survey of 1,194 adults with disabilities. GAO also interviewed HHS officials and representatives from nine disability associations and research groups and two accrediting organizations.

## What GAO Recommends

GAO is making five recommendations, including that HHS develop plans to collect national-level data from people with disabilities on health care accessibility, share data on results of OCR's current oversight efforts, and establish detailed plans to help ensure health care accessibility. HHS neither agreed nor disagreed with the recommendations, as discussed in the report.

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## Abbreviations

ACS-6	American Community Survey six questions on disability
ADA	Americans with Disabilities Act of 1990
AHRQ	Agency for Healthcare Research and Quality
CDC	Centers for Disease Control and Prevention
CMS	Centers for Medicare & Medicaid Services
HHS	Department of Health and Human Services
NCI	National Cancer Institute
NIA	National Institute on Aging
OCR	Office for Civil Rights
SAMHSA	Substance Abuse and Mental Health Services Administration

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December 19, 2025

## Congressional Requesters

One in four adults in the United States reports having a disability.<sup>1</sup> There are many types of disabilities, such as those that affect a person's vision, movement, hearing or mental health. People can be born with disabilities or acquire disabilities at any point in their lives. People with disabilities may have complex health care needs and require multiple health care services including specialty care, medical equipment, prescriptions, and in-home services.

Federally funded programs, such as Medicare, pay for health care services for many people with disabilities. Although federal laws prohibit these programs from discriminating on the basis of disability, people with disabilities may face barriers to obtaining health care, such as inaccessible exam rooms and equipment. Health disparities for people with disabilities compared with people without disabilities have persisted over decades.<sup>2</sup>

You asked us to review federal efforts to ensure equitable treatment of people with disabilities in health care settings, including data collection and oversight. This report examines: (1) barriers to accessible health care that people with disabilities may face and steps taken by selected providers to address such barriers, (2) the extent of the Department of Health and Human Services' (HHS) data collection efforts on the accessibility of health care and on disability status, and (3) the extent of HHS oversight of the accessibility of health care for people with disabilities.

To answer all objectives, we reviewed relevant federal laws and regulations as well as agency policies and documents. We also

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<sup>1</sup>This statistic is based on data from the 2022 Behavioral Risk Factor Surveillance System Survey. That survey estimates that 28.7 percent of people in the United States have a disability with a margin of error of 0.3 percent. Centers for Disease Control and Prevention, National Center on Birth Defects and Developmental Disabilities, Division of Human Development and Disability. Disability and Health Data System (DHDS) Data [online], accessed April 24, 2025, <https://dhds.cdc.gov>.

<sup>2</sup>See National Council on Disability, *The Current State of Health Care for People with Disabilities* (Washington, D.C.: Sept. 30, 2009) and National Institutes of Health, *Advisory Committee to the Director Working Group on Diversity Subgroup on Individuals with Disabilities Report*, (Washington, D.C.: Dec. 1, 2022).

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interviewed agency officials at HHS, the Department of Justice, and the U.S. Access Board.<sup>3</sup>

To address our first objective, we reviewed and analyzed existing research on health care accessibility for people with disabilities. To identify studies, we searched various health care and social science databases for reviews of studies published in peer-reviewed journals between calendar years 2013 and 2024, using keywords related to types of disabilities, health care settings, accommodations, barriers, and health insurance. We identified 22 reviews of studies, which covered a wide range of disabilities, including physical, sensory, intellectual, developmental, and mental disabilities, and used them to help us establish the categories of barriers that people with disabilities might face.

We also interviewed nine stakeholder organizations, including disability associations and policy research groups. We selected these organizations to cover a range of disability populations and knowledge about health care and accessibility. We gathered their perspectives on barriers to accessible health care, how these barriers may be experienced by different disability populations, and any recent or emerging barriers not captured in the literature. To describe steps taken by providers to address these barriers, we first identified health care organizations that have taken steps to address specific barriers by asking stakeholders for recommendations. We then selected among the recommended organizations by focusing on those that could speak to a range of health care accessibility-related initiatives targeted to people with disabilities.

To obtain perspectives from people with disabilities about their experiences receiving health care, we conducted a survey of adults with disabilities who obtain their health care in the United States. This nongeneralizable web-based survey included open-ended questions about barriers faced in receiving health care. We distributed the survey to the stakeholders and researchers we interviewed and asked them to disseminate it among their networks. We received a total of 1,426 responses: 1,194 from adults with disabilities and 232 from caregivers on behalf of a person with a disability. We reviewed responses to our survey and identified excerpts of these responses to illustrate the barriers described in the report.

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<sup>3</sup>See app. I for more information on our objectives, scope, and methodology.

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To address our second objective, we reviewed HHS documents and websites and interviewed officials about HHS's collection of national-level data on the accessibility of health care for people with disabilities and disability status. We limited the scope of our analysis to population health surveys conducted or sponsored by HHS. Based on this review and these interviews, we identified and analyzed 12 population health surveys and a Medicaid information system. We compiled the results and confirmed our findings with HHS officials.<sup>4</sup> We assessed HHS's data collection efforts against HHS guidance and plans and federal standards for internal controls for the use of quality information. We also interviewed five researchers in the areas of the accessibility of health care and disability measurement about current HHS data collection efforts on the accessibility of health care and disability status, gaps in these efforts, and best practices for the collection of disability data. Other stakeholders we interviewed recommended these researchers to us.

To address our third objective, we reviewed HHS's processes for monitoring and overseeing health care organizations regarding accessibility. We focused our review on HHS's oversight of health care organizations participating in Medicare. We focused on Medicare because the Medicare program is administered by the Centers for Medicare & Medicaid Services (CMS), while Medicaid is jointly administered by CMS and the states. Moreover, many institutions receiving Medicare funding also receive Medicaid funding. We also reviewed agency requirements for health care organizations, including Medicare health and safety standards.<sup>5</sup> We focused on health and safety standards for organizations that provide sustained patient care, including hospitals, hospice, skilled nursing facilities, and home health agencies. We also interviewed officials from CMS and the Office for Civil Rights (OCR) about efforts to oversee Medicare-participating health care

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<sup>4</sup>We asked HHS officials to identify any survey questions on the barriers and facilitators to health care for people with disabilities, which include but are not limited to effective communication, medical diagnostic equipment, interior/exterior structural elements of facilities, and reasonable modifications. We indicated that these topics are distinct from questions on access to health care, which are not unique to people with disabilities, such as health insurance coverage and out-of-pocket costs, public/private transportation, and geographic location.

<sup>5</sup>Throughout this report, we use the term "health and safety standards" (or "standards") to refer to these requirements, which include conditions of participation, conditions for coverage, and other requirements.

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organizations on accessibility.<sup>6</sup> We assessed HHS's efforts to monitor accessibility against HHS policies and federal internal control standards for designing and implementing control activities. We also interviewed selected stakeholder organizations discussed earlier, and two accrediting organizations, about HHS's monitoring efforts and areas for improvement. We selected the two accrediting organizations because they focus on multiple facility types that were included in our review.

We conducted this performance audit from October 2023 to December 2025 in accordance with generally accepted government auditing standards. Those standards require that we plan and perform the audit to obtain sufficient, appropriate evidence to provide a reasonable basis for our findings and conclusions based on our audit objectives. We believe that the evidence obtained provides a reasonable basis for our findings and conclusions based on our audit objectives.

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## Background

### Requirements Related to the Accessibility of Health Care for People with Disabilities

Health care facilities are generally subject to federal laws and regulations prohibiting discrimination on the basis of disability. Specifically:

- **Americans with Disabilities Act of 1990 (ADA):** prohibits discrimination against people with disabilities by public entities and by places of public accommodation, regardless of whether they receive federal funds.
- **Section 504 of the Rehabilitation Act of 1973 (Section 504):** prohibits discrimination against people with disabilities in any program or activity receiving federal financial assistance. Thus, organizations (including health care facilities) who receive federal financial assistance, such as through Medicare reimbursement, are subject to Section 504.
- **Section 1557 of the Patient Protection and Affordable Care Act (Section 1557):** prohibits health programs or activities that receive federal financial assistance from discriminating against people on various grounds, including disability. According to HHS, examples of health programs or activities subject to this prohibition include hospitals that accept Medicare, doctors that receive Medicaid

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<sup>6</sup>In March 2025, HHS announced plans to move the OCR to work under a new Assistant Secretary for Enforcement.

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payments, insurance companies that participate in Health Insurance Marketplaces, and health programs administered by HHS.

In 2024, HHS issued final rules to amend both Section 504 and Section 1557 regulations, which address requirements for entities receiving federal funds. Among other things, the updates to the Section 504 regulations:

- Explicitly prohibit discrimination against individuals with disabilities in medical treatment, web content and mobile applications, and medical diagnostic equipment.
- Generally permit the use of service animals and mobility devices.
- Generally require the maintenance of features of facilities and equipment to be accessible.

#### Reasonable Modifications

Recipients of federal funding from HHS must generally make reasonable modifications in policies, practices, or procedures to avoid discriminating on the basis of disability. Examples of possible modifications include:

- Allowing a service animal to be present at a medical appointment.
- Providing discharge or medication instructions in large print.
- Making an exam room accessible.

People with disabilities can potentially face barriers when certain modifications are not provided.

Source: Department of Health and Human Services (HHS). | GAO-26-107120

Among other things, the updates to the Section 1557 regulations require entities to inform patients that accessibility services are available at no cost.

The Department of Justice also updated its regulations for Title II of the ADA, which included specific requirements about accessibility through web content and mobile applications.

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## Role of Federal Agencies

Several federal agencies have responsibilities related to ensuring accessibility in health care for people with disabilities:

- **Department of Health and Human Services.** Several agencies and offices at HHS have taken steps to help ensure accessibility for people with disabilities. For example, HHS's OCR enforces Section 504, Title II of the ADA, and Section 1557. The Agency for Healthcare Research and Quality (AHRQ), the Centers for Disease Control and Prevention (CDC), and CMS have collected disability data, including

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information about health care needs and access.<sup>7</sup> CMS sets health and safety standards for facilities that receive their funding and oversees a monitoring process to ensure compliance with these standards.

- **Department of Justice.** The Department of Justice's Disability Rights Section enforces federal civil rights laws through investigations; compliance reviews; and, if necessary, lawsuits and settlement agreements. The Department of Justice is also responsible for developing regulations that implement Titles II and III of the ADA. The Department of Justice also coordinates executive agencies' implementation of Section 504 and the ADA, among other activities.
- **U.S. Access Board.** The U.S. Access Board is an independent federal agency that develops and maintains accessibility guidelines for information and communication technology and medical diagnostic equipment, among other areas. It also provides related technical assistance and training.

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## People with Disabilities May Face Various Barriers to Receiving Health Care, and Selected Providers Have Taken Steps to Enhance Accessibility

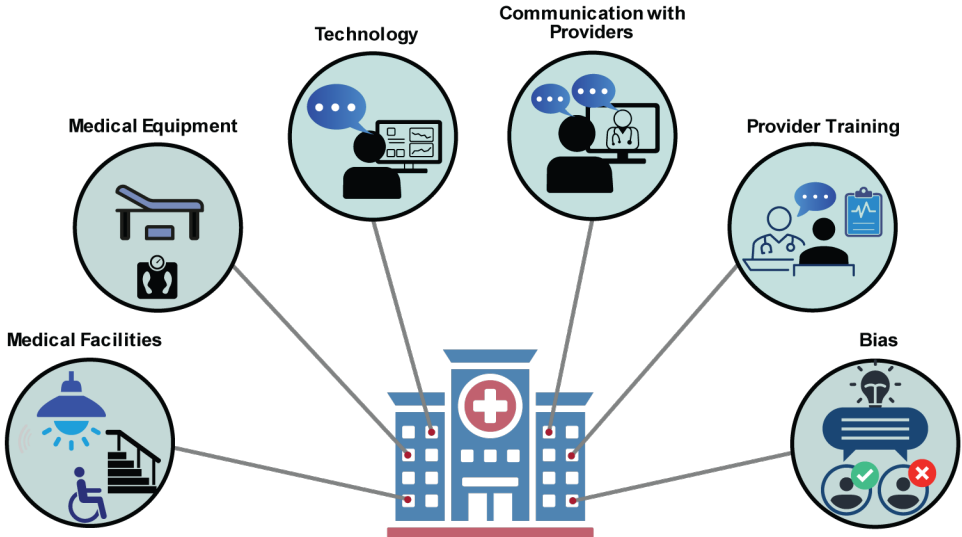
People with disabilities may encounter various barriers to receiving health care, according to peer-reviewed literature we reviewed and stakeholders we interviewed. These barriers can include features of medical facilities and equipment, technology, communication with providers, and insufficient provider training on health care for people with disabilities (see fig. 1).<sup>8</sup>

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<sup>7</sup>In March 2025, HHS announced an agency re-organization that would merge the AHRQ with the Office of the Assistant Secretary for Planning and Evaluation to create a new Office of Strategy and move the Health Resources and Services Administration under a new Administration for a Healthy America, among other changes.

<sup>8</sup>The barriers we describe may be experienced by people with different types of disabilities across various locations and specialties. However, our review may not include all barriers faced in every health care setting or specialty.

**Figure 1: Types of Potential Barriers to Accessibility in Health Care Described by Literature and Selected Stakeholder Organizations**



Source: GAO analysis of literature and interviews with stakeholders; Adobe Stock (icons). | GAO-26-107120

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## Features of Medical Facilities and Equipment

### Medical Facilities

I had an appointment that I was unable to keep because the elevator to the provider's office was not functioning; it wasn't fixed for several months.

—A person who has cerebral palsy

Source: Respondent to GAO survey. | GAO-26-107120

I have severe reactions to fragrances and chemicals. Many doctors and dental offices have used cleaners and other heavily scented products throughout their spaces. This includes soap. As someone who is high-risk for infections due to being immunosuppressed, it's bad news when I cannot wash my hands in a healthcare facility, let alone when I have to take allergy medications to simply not go into anaphylaxis in these offices.

—A person with developmental, physical, and psychiatric disabilities

Source: Respondent to GAO survey. | GAO-26-107120

Literature and interviews with selected stakeholder groups identified features of medical facilities as a potential barrier for some individuals with disabilities. In particular, people with physical disabilities or sensory differences can find navigating medical facilities challenging.

**Physical disabilities.** One review of studies on cancer screening for women with physical disabilities found that elements such as narrow hallways, stairs, poorly designed restrooms, and inadequate signage made people with disabilities feel unwelcome and discouraged them from returning for care.<sup>9</sup> In other studies, women with disabilities receiving maternity care reported that offices, restrooms, and washrooms were inaccessible to wheelchairs and impeded their ability to receive care.<sup>10</sup>

**Sensory differences.** Some individuals with disabilities may have difficulties processing sensory information in medical facilities. For example, some individuals with autism may become overwhelmed by bright lighting, strong smells (e.g., cleaning products), or noise.

Several reviews of studies noted that the physical environment of a waiting room, including the uncertainty of long wait times and crowds, may also heighten feelings of anxiety or create undue stress.<sup>11</sup> One review regarding autistic adults' access to mental health care found that many of the sensory aversions they cited could be accommodated. However, autistic adults reported that providers often did not offer accommodations.<sup>12</sup>

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<sup>9</sup>Lucie Ramjan, Antoinette Cotton, Maricris Algoso, and Kath Peters, "Barriers to breast and cervical cancer screening for women with physical disability: A review," *Women & Health*, vol. 56, no. 2 (2015): 141–56.

<sup>10</sup>Mariëlle Heideveld-Gerritsen, Maartje van Vulpen, Martine Hollander, Sabine Oude Maatman, Henrietta Ockhuijsen, and Agnes van den Hoogen, "Maternity care experiences of women with physical disabilities: A systematic review," *Midwifery*, vol. 96, May (2021).

<sup>11</sup>See for example, Shenae Calleja, Fakir M. Amirul Islam, Jonathan Kingsley, and Rachael McDonald, "Healthcare access for autistic adults: A systematic review," *Medicine*, vol. 99, no. 29 (2020).

<sup>12</sup>Janina Brede, Eilidh Cage, Joseph Trott, Lisa Palmer, Anika Smith, Lucy Serpell, Will Mandy, and Ailsa Russell, "'We Have to Try to Find a Way, a Clinical Bridge' - autistic adults' experience of accessing and receiving support for mental health difficulties: A systematic review and thematic meta-synthesis," *Clinical Psychology Review*, vol. 93 (2022).

There are no options for a private waiting area. [The person I care for] gets overstimulated by a noisy waiting room due to his autism.

—A caregiver for an autistic person with several disabilities

Source: Respondent to GAO survey. | GAO-26-107120

Selected providers have adopted some promising practices to address accessibility barriers regarding medical facilities. (See fig. 2.)

**Figure 2: Promising Practices: Facility Updates for Physical Accessibility**



Source: GAO (photos and interviews with health care organizations); Adobe Stock (icons). | GAO-26-107120

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## Medical Equipment

Literature and selected stakeholders we interviewed identified inaccessible medical equipment as a potential barrier for some people with disabilities. For example, they found that some mammography equipment, exam tables, and scales may not accommodate people with physical disabilities.

**Mammography equipment.** One review of studies on cancer screenings found that mammography units that require people to stand during the process could be problematic for people with physical limitations.<sup>13</sup>

**Exam tables.** Colorectal and gynecological screenings often require people to be able to climb onto and position themselves on an exam table, which can be difficult for some people with physical disabilities.<sup>14</sup> For example, the exam table may be too high or narrow, it may lack handles, or its surface may be slippery.

I had to leave without care because I couldn't get on an exam table. My care for a wound was delayed for a month.

—A person who has spina bifida with several disabilities

Source: Respondent to GAO survey. | GAO-26-107120

As a rural [resident] with disabilities, many of my doctor's offices are in old houses with...old wooden exam tables. I can only get weighed at the veterinarian.

—A person with physical and psychiatric disabilities

Source: Respondent to GAO survey. | GAO-26-107120

**Scales.** People with physical disabilities may also be unable to access scales. One respondent in a study of maternity care for women with disabilities told researchers that, throughout her pregnancy, her doctors had never been able to monitor her weight because the office did not have a wheelchair-accessible scale.<sup>15</sup>

See figure 3 for examples of medical equipment designed to accommodate people with disabilities.

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<sup>13</sup>Julie Williams Merten, Jamie L. Pomeranz, Jessica L. King, Michael Moorhouse, and Richmond D. Wynn, "Barriers to Cancer Screening for People with Disabilities: A Literature Review," *Disability and Health Journal*, vol. 8 (2015): 9–16.

<sup>14</sup>See for example, Ramjan, Cotton, Algoso, and Peters, "Barriers to breast and cervical cancer screening," 141–56.

<sup>15</sup>Jenna P. Breckenridge, John Devaney, Thilo Kroll, Anne Lazenbatt, Julie Taylor, and Caroline Bradbury-Jones, "Access and utilisation of maternity care for disabled women who experience domestic abuse: a systematic review," *BMC Pregnancy and Childbirth*, vol. 14 (2014).

**Figure 3: Examples of Medical Equipment to Accommodate People with Disabilities**



A lift, which can be used to transfer someone from a wheelchair to an exam table, placed below a bone density scanner table.



A patient using a wheelchair scale. A person in a wheelchair will have their chair weighed separately, then be weighed while sitting in the chair, allowing providers to obtain their accurate weight.



A patient transferring from their wheelchair to an exam table that can be raised or lowered to adjust the height.



An imaging machine for dental X-rays that can be raised or lowered to adjust the height.



A dental chair that can accommodate a wheelchair. A wheelchair can be rolled onto a platform, which can then be adjusted to an appropriate angle for dental services.

Source: GAO photos and interviews with health care organizations. | GAO-26-107120

When getting a CPAP [a machine used to treat sleep apnea], no one understood my needs as a blind person, specifically the need to be able to independently operate the equipment...The digital display is not accessible. I had to call [my provider] to get help to change the humidity setting, and they said, 'you can see it on the display.' Once again, I had to say I am blind, and they made the change remotely. So, I have to wait for their office hours to make changes to equipment that I use through the night.

—A person who is blind

Source: Respondent to GAO survey. | GAO-26-107120

According to stakeholders we interviewed, if people with disabilities cannot be properly examined because of inaccessible medical equipment, their care may suffer. For example, one stakeholder described a person with cerebral palsy who uses a feeding tube and had not been weighed for about 10 years; as a result, their providers had no accurate weight to calculate their caloric needs.

Even when offices have medical equipment designed for people with disabilities, it may not be consistently available when needed, or providers may lack training on correct usage. According to stakeholders we interviewed, the equipment may be missing pieces, stored away, or disassembled when not in use. One stakeholder stated that physicians have said that accessible exam tables take too long to operate.

## Technology

Technologies—including telehealth services, electronic health records and other digital systems, and check-in kiosks—play an increasing role in health care, but some people with disabilities may struggle with using and accessing them.

I have done two telehealth calls. Neither had captions or even a chat box. No telehealth system should be without a chat box...Moreover, the lighting and video quality was poor, making it hard to watch [the provider's] face.

—A person who is deaf

Source: Respondent to GAO survey. | GAO-26-107120

**Telehealth services.** Some people who are deaf or blind may face barriers using telehealth services. For example, one stakeholder we interviewed stated that a telehealth platform may permit only one person to join the appointment with the provider, meaning that a sign language interpreter or support person in another location cannot participate.

**Electronic health records.** According to stakeholders we interviewed, electronic health record systems may not have cognitive accessibility standards, such as standardized layouts or easily understandable language. This can make them difficult to navigate for people with intellectual or developmental disabilities. In addition, although electronic health records may contain data on a person's disability or their necessary accommodations, that information can be difficult to find when it is stored in different sections of the electronic health record.

My pharmacy will no longer accept phone calls to set up medication delivery; that must be done online. The form I need to complete to do that is not completely accessible using my screen reader. This means that I must constantly ask friends and relatives to pick up my medications. This means that I am less independent than I was several months ago.

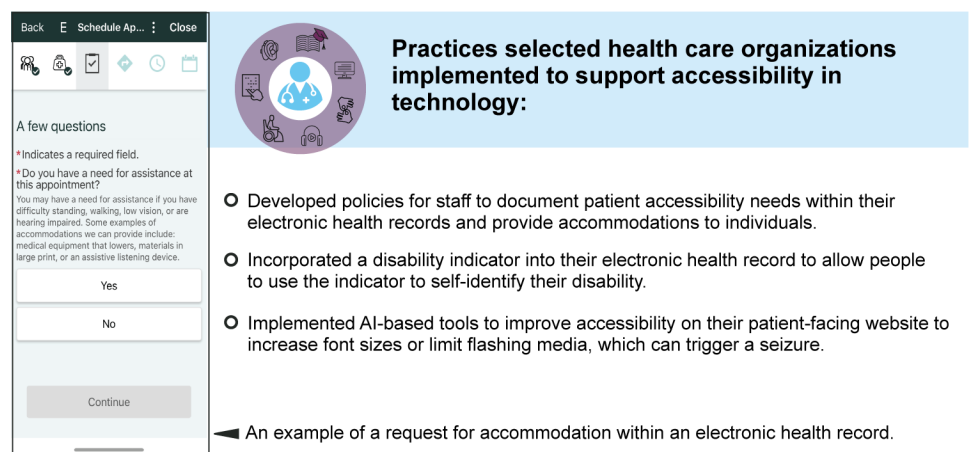
—A person with developmental and sensory disabilities

Source: Respondent to GAO survey. | GAO-26-107120

**Check-in kiosks.** Stakeholders we interviewed said that check-in kiosks may not be usable by people with visual disabilities. Check-in instructions may also be difficult to navigate and lack plain language, which can pose a problem for some people with cognitive disabilities.<sup>16</sup>

Selected providers have adopted some promising practices to address accessibility barriers regarding technology (see fig. 4).

**Figure 4: Promising Practices: Using Technology to Support Accessibility Needs**



Source: GAO (screenshot and interviews with health care organizations); Adobe Stock (icons). | GAO-26-107120

## Communication with Providers

Based on our review of research literature and interviews with selected stakeholders, people with a variety of disabilities may struggle to receive the information they need from medical staff. For example, communication could be challenging for people with some disabilities.

<sup>16</sup>The National Institutes of Health defines plain language as “grammatically correct language that includes complete sentence structure and accurate word usage.” It is intended to be clear and to the point and take less time to read and understand.

There is a lack of available sign language interpreting services. All my appointments require waiting a significant amount of time to get an interpreter. Frequently they will ask to change the appointment as they can't get one.

—A person who is deaf

Source: Respondent to GAO survey. | GAO-26-107120

Information collection either prior to or at time of appointment is always small print text or computer screen. My requests for either large print or assistance are often met with consternation, dismissal, or insistence that I 'try my best.' I refuse and demand accommodations but am quite aware that this negatively impacts services received.

—A person who has low vision

Source: Respondent to GAO survey. | GAO-26-107120

I also struggle with my communication. Doctors talk too quickly, and I don't always understand. I also have problems expressing myself. And when I do bring up concerns, I am aware that I'm often being misunderstood or not taken seriously.

—An autistic person with several disabilities

Source: Respondent to GAO survey. | GAO-26-107120

**Deaf or hard of hearing.** A review of studies that focused on health care access for people who are deaf or hard of hearing found that 92 percent of those studies mentioned communication as a barrier, including a lack of sign language interpreters and the need to spend more time with patients to ensure understanding.<sup>17</sup>

**Blind or low vision.** One stakeholder stated that providers may not use verbal cues with people who are blind or have low vision, such as informing the patient that they are in the room. Also, the stakeholder said that providers may expect them to bring a companion to complete paperwork.

**Intellectual or developmental disabilities.** In multiple reviews of studies, people with intellectual or developmental disabilities reported finding it difficult to understand both verbal and written health information. For example, when providers used medical terminology instead of plain language or did not provide supplemental information such as diagrams or clear follow-up instructions, people with intellectual or developmental disabilities said that this meant they were poorly prepared for later appointments or procedures.<sup>18</sup>

One review also found that people with intellectual or developmental disabilities often felt they did not understand their providers, and felt less

<sup>17</sup>Allison N. Hinchcliff and Kelly A. Harrison, "Systematic Review of Research on Barriers to Access to Veterinary and Medical Care for Deaf and Hard of Hearing Persons," *Journal of Veterinary Medical Education*, vol. 49, no. 2 (2022): 151–163.

<sup>18</sup>Kathryn Shady, Shannon Phillips, and Susan Newman, "Barriers and Facilitators to Healthcare Access in Adults with Intellectual and Developmental Disorders and Communication Difficulties: An Integrative Review," *Review Journal of Autism and Developmental Disorders*, vol. 11 (2022): 39–51.

capable when interacting with providers than they did in everyday life.<sup>19</sup> The review also found that they felt that health care providers did not always take communicating with them seriously. Literature and stakeholders also found that people with intellectual or developmental disabilities may require accommodations to effectively communicate with their providers, such as longer or more frequent appointment times and the use of plain language.

For all these disabilities, communication difficulties can be further complicated by the large amount of information a provider may give a person and the limited amount of time providers spend with individuals, according to a stakeholder and a review of studies.

Selected providers have adopted some promising practices to address accessibility barriers regarding communication. (See fig. 5.)

**Figure 5: Promising Practices: Improved Communication for People with Disabilities**



Source: GAO interviews with health care organizations; fizkes/stock.adobe.com (top photo), Monika Wisniewska/stock.adobe.com (bottom photo), Adobe Stock (icons). | GAO-26-107120

## Provider Training and Bias

### Provider Training

Literature and interviews with stakeholders identified lack of training for medical staff as a potential barrier that impedes individuals' receipt of care. In a 2024 report, we found that disability training for health care providers is not widely required or standardized by the organizations that

<sup>19</sup>Shady, Phillips, and Newman, "Barriers and Facilitators to Healthcare Access," 39–51.

Often, only a few staff know how to use the lift and sling for transferring me from my motorized wheelchair to an MRI table, CT scan, or x-ray table which limits the days and times of appointments for tests. Staff do not receive monthly in-service training on patient lifts so without practice, they forget how to use the lift and sling when it is actually needed.

—A wheelchair user with several disabilities

Source: Respondent to GAO survey. | GAO-26-107120

Even living in a city with access to very skilled doctors at research and teaching institutions, there are very few health care providers who have a functional working knowledge of my condition—and its specific features and risks. Getting high-quality health care requires significant personal research so that I can competently share the currently developing clinical protocols to my providers.

—A person with a physical disability

Source: Respondent to GAO survey. | GAO-26-107120

accredit provider training programs.<sup>20</sup> We reported in 2024 that stakeholders noted that limited training can affect the care people with disabilities receive, including contributing to delays in receiving care or the need to travel long distances.

Literature and stakeholders we interviewed provided examples of how limited disability training for medical staff can affect care.

**Equipment expertise.** According to one review of studies, staff who lack training on the use of accessible medical equipment may not use it when examining individuals with disabilities or may attempt to use it with limited skill.<sup>21</sup> For example, lifts can be used to transfer individuals with mobility disabilities onto an exam table, and one interviewee with a disability described the experience of being transferred by untrained staff as “frightening.”

**Provider knowledge.** One study discussed in a review of studies found that over one-third of respondents felt as though they had to educate their doctors about their disabilities; nearly a quarter had some feeling of dissatisfaction when they left appointments.<sup>22</sup>

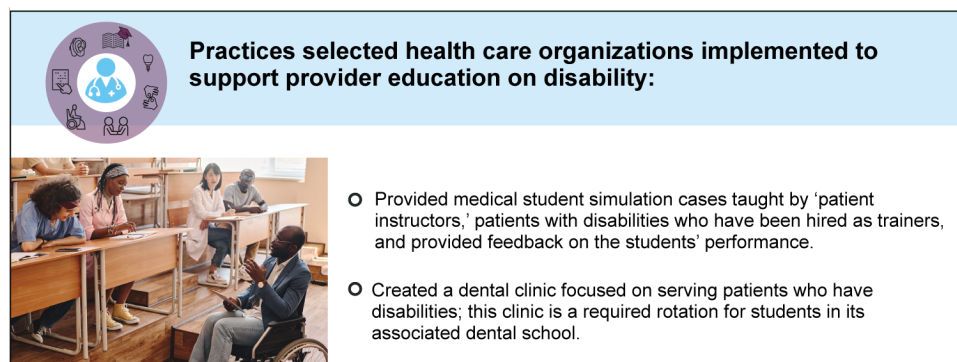
Selected providers have adopted some promising practices to address accessibility barriers regarding provider training. (See fig. 6.)

<sup>20</sup>GAO, *People with Disabilities: Information on the Health Care Workforce and Provider Training*, [GAO-24-106789](#) (Washington, D.C.: May 30, 2024).

<sup>21</sup>Ramjan, Cotton, Algosio, and Peters, “Barriers to breast and cervical cancer screening,” 141–56.

<sup>22</sup>Ramjan, Cotton, Algosio, and Peters, “Barriers to breast and cervical cancer screening,” 141–56.

**Figure 6: Promising Practices: Incorporating Disability Training into Medical Curriculum**



Source: GAO interviews with health care organizations; AnnaStills/stock.adobe.com (photo), Adobe Stock (icons). | GAO-26-107120

## Bias

I have had dentists refuse to take me to have my wisdom teeth removed. I was told they don't take people like me.

—A person with autism

Source: Respondent to GAO survey. | GAO-26-107120

I had gynecologists recommending a hysterectomy from about the time I was 16 years of age on because it was presumed I wouldn't have children. When I had difficulty getting pregnant, I was not offered the same fertility testing and treatments as my non-disabled peers. This resulted in me not having children.

—A person with a physical disability

Source: Respondent to GAO survey. | GAO-26-107120

According to literature and interviews with stakeholders, providers' lack of understanding and lack of training about disabilities can cause providers to rely on perceived stereotypes and misconceptions in their care of people with disabilities, which can be a further barrier to health care access. For example, bias may affect the services offered to people with disabilities or their interactions with providers.

**Preventive Screenings.** A review of studies on preventive screenings among women with physical disabilities found that physicians were less likely to inform women with disabilities than others without disabilities about the importance of preventive screenings, such as mammograms and Pap smears, and to make referrals for such screenings. The review found that these providers assumed that women with disabilities are less likely to develop cancer, are not sexually active, or are unable to undergo screenings because of their disability. These assumptions can lead to negative experiences that deter women with disabilities from obtaining preventive screenings.<sup>23</sup>

**Reproductive care.** The same review also found that social misconceptions might influence the delivery of care to people with disabilities. For example, the review found that some medical

<sup>23</sup>Ramjan, Cotton, Algozo, and Peters, "Barriers to breast and cervical cancer screening," 141–56.

My doctor tried to force me to sign a 'do not resuscitate' order when I was not terminally ill, because she told me people with autism don't have a good quality of life... But I did not agree I had a bad quality of life, and I didn't want to die.

—An autistic person with several disabilities

Source: Respondent to GAO survey. | GAO-26-107120

professionals assumed that women with disabilities did not wish, were incapable of, or should preferably not have children.

**Patient-provider interactions.** Both literature and stakeholders we interviewed described negative encounters with providers, influenced by perceived bias or stigma. For example, one study of autistic adults found that many perceived the providers they had encountered to be “insensitive and unaccommodating,” “challenging or refusing to acknowledge diagnoses,” or unwilling to adjust their methods to meet their patients’ individual needs. According to the study, “several autistic adults described experiences of being blamed for lack of treatment success.”<sup>24</sup>

In addition, one stakeholder described how if people with disabilities visit a provider accompanied by a support person, the provider may ignore the individual with the disability and talk exclusively to the support person.

## Additional Barriers to Health Care

Accessibility barriers can be magnified for individuals with disabilities who face financial constraints or who have complex health care needs. For example:

- **Availability of services.** Several stakeholders stated that people with disabilities may face a lack of available services (e.g., health care providers in their area, specialists, and timely appointments). For example, according to one stakeholder, people with intellectual and developmental disabilities often have complex medical needs, and may find it difficult to find specialists, particularly in the field of mental health. Another stakeholder stated that, due to a lack of available in-home medical services, people with disabilities who require in-home services may not be able to find care. In addition, people with disabilities may face increased difficulty finding providers willing or able to provide accommodations that are necessary for them to receive care. For example, one stakeholder said that providers are not reimbursed for the additional time they may spend on patients with disabilities (such as longer appointment times or time writing paperwork for durable medical equipment), which causes providers to be less willing to take these patients, as they are seen as requiring extra work.
- **Affordability.** Stakeholders we interviewed gave examples of financial access barriers that may have a greater impact on people

<sup>24</sup>Brede, Cage, Trott, Palmer, Smith, Serpell, Mandy, and Russell, “We Have to Try to Find a Way, a Clinical Bridge,” 15.

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with disabilities. One stakeholder described how people with disabilities may have lower incomes and greater medical needs, which can impact the overall cost of their health care. For example, the National Council on Disability reported that inadequate health insurance could lead to people with disabilities paying additional out of pocket costs for items like wheelchairs, prescription drugs, sign language interpreters, or specialty care.<sup>25</sup> If these costs are too great, people with disabilities may delay care, skip medication, go without needed equipment, or go into debt. In 2021, the U.S. Census Bureau estimated that 27 percent of households that had at least one member with a disability had medical debt, compared with 14 percent of households where no members had a disability.<sup>26</sup>

- **Transportation.** According to literature and stakeholder interviews, people with disabilities, who may need specialized transportation arrangements, such as paratransit, can face difficulty coordinating this transportation to attend medical appointments. For example, delays in arranged transportation may cause a person to be late for their appointment. Long wait times at a clinic may cause people to miss their arranged transportation home.

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<sup>25</sup>National Council on Disability, *The Current State of Health Care for People with Disabilities* (Washington, D.C.: Sept. 30, 2009).

<sup>26</sup>The 95 percent confidence interval for the estimate of medical debt for households with at least one member with a disability is (25.7, 27.3). The 95 percent confidence interval for the estimate of medical debt for households where no members had a disability is (13.8, 15.0). N. Bennett, J. Eggleston, L. Mykyta, and B. Sullivan, *Who Had Medical Debt in the United States?* (Washington, D.C.: U.S. Census Bureau, April 7, 2021).

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## HHS Does Not Have a Focused Effort to Collect Data on the Accessibility of Health Care and Disability Status

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### HHS Does Not Have Plans to Collect National-Level Data from People with Disabilities on the Accessibility of Health Care

HHS does not collect national-level data on the accessibility of health care from people with disabilities, according to our analysis of selected HHS population health surveys, the Transformed Medicaid Statistical Information System, and interviews with HHS officials.<sup>27</sup> We reviewed 13 HHS data sources to determine if they included questions on the accessibility of health care, such as questions about limitations or barriers in a health care setting for people with disabilities. We identified one question on bias, which could provide information on a single type of barrier but not the full range of barriers that people with disabilities could experience.<sup>28</sup>

According to our analysis, several population health surveys that were identified by HHS officials included questions on health care access but not accessibility. Questions on health care access in selected surveys covered topics such as health insurance coverage, usual source of care, and emergency room visits. According to AHRQ, access to health care consists of four components: coverage, services, timeliness, and a qualified workforce.<sup>29</sup> Disability organizations and a researcher told us that access relates to barriers that can be faced by the broader population when seeking health care, while accessibility relates to barriers that are unique to people with disabilities. They also said that though the concepts

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<sup>27</sup>The Centers for Medicare & Medicaid Services Transformed Medicaid Statistical Information System is a national data repository to support Medicaid program management. GAO, *Medicaid: Data Completeness and Accuracy Have Improved, Though Not All Standards Have Been Met*, GAO-21-196 (Washington, D.C.: Jan. 14, 2021).

<sup>28</sup>The 2024 Medicare Current Beneficiary Survey Community Questionnaire included a question on satisfaction with care (unfair or insensitive treatment) based on disability.

<sup>29</sup>"Topic: Access to Care," Agency for Healthcare Research and Quality, accessed on May 14, 2025, <https://www.ahrq.gov/topics/access-care.html>. Coverage (i.e., insurance) facilitates entry into the health care system. Services mean having a usual source of care. Timeliness is the ability to receive health care when the need is recognized. Workforce means capable, qualified, and culturally competent providers.

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of access and accessibility are sometimes conflated, it is important to address each as it relates to health care for people with disabilities.

HHS officials indicated they do not have plans to collect national-level data on the accessibility of health care from people with disabilities and provided various reasons why they do not collect these data. HHS officials from several offices stated that these population health surveys and the Transformed Medicaid Statistical Information System were not designed for the express purpose of identifying barriers to health care for people with disabilities. For example, officials at AHRQ stated that the sample size of people with disabilities in the Medical Expenditure Panel Survey is too small to get reliable estimates on the accessibility of health care. Officials at three offices stated that adding questions to their surveys could increase the burden for respondents with disabilities or require the removal of questions more relevant to the survey target population. Officials at two offices stated that adding questions to their surveys involves outside entities in the review of plans and decision-making such as a work group of state coordinators, an expert committee, and universities that administer the surveys. Finally, an office who sponsors longitudinal surveys was concerned about the impact of new questions to the integrity of the survey data over time.

A researcher and disability organization we interviewed stated that HHS population health surveys are an important starting point to improve data collection for people with disabilities. According to HHS, population health surveys allow agencies to monitor and track health and health care information over time. HHS has previously collected data on a target population of people with disabilities in population health surveys:

- In 1994 to 1995 the National Health Interview Survey included supplemental questionnaires, called the National Health Interview Survey-Disability Survey, to collect disability data. The survey included questions on a range of topics for people with disabilities such as housing and long-term care services, transportation, and assistive devices and technologies.
- In 2014 to 2015, the Nationwide Adult Medicaid Consumer Assessment of Healthcare Providers and Systems was administered. It continues to be cited by CMS as a source of data on barriers to health care for people with disabilities such as issues with the

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approval, coverage, and payment for care.<sup>30</sup> However, according to our review, this survey did not explicitly address the accessibility of health care for people with disabilities.

Researchers and a disability organization that we interviewed were not aware of a question set on the accessibility of health care that HHS could readily adopt. However, HHS could leverage the existing research literature on barriers to health care for people with disabilities and its offices focused on disability research, such as the National Institute on Disability, Independent Living, and Rehabilitation Research, to inform this data collection effort. Researchers that we interviewed also acknowledged that collecting these data could be challenging for HHS since people with disabilities experience many types of barriers and have individualized needs for modifications in a health care setting. However, researchers we interviewed identified several key areas for data collection on the accessibility of health care from people with disabilities, such as physical spaces (e.g., medical equipment and facilities), digital health content (e.g., web content and electronic health records), and assistive technologies (e.g., communication devices).

HHS has acknowledged the importance of collecting data from people with disabilities to better understand the barriers to health care they experience and has established objectives for this data collection. First, the HHS Strategic Plan (Plan) states that to remove barriers to health care HHS will collect, use, and monitor data.<sup>31</sup> Second, the CMS Framework for Healthy Communities (Framework) includes priorities to increase access to health care services for people with disabilities and to expand the collection of standardized data.<sup>32</sup> In addition, federal internal

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<sup>30</sup>See, for example, Centers for Medicare & Medicaid Services, Office of Minority Health, *How Does Disability Affect Access to Health Care for Dual Eligible Beneficiaries?* Data Highlight No. 17 (Baltimore, Md.: 2019).

<sup>31</sup>Department of Health and Human Services, *Strategic Plan, FY 2022-2026*. HHS is in the process of updating its Plan.

<sup>32</sup>"CMS Framework for Healthy Communities," Centers for Medicare & Medicaid Services, last modified February 28, 2025, <https://www.cms.gov/priorities/health-equity/minority-health/equity-programs/framework>. In May 2025, CMS officials reported that further information on the Framework is forthcoming, but they did not identify a timeline for releasing this information.

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control standards state that agencies should use quality information to achieve their objectives.<sup>33</sup>

However, HHS has not defined specific actions and timelines for meeting these goals. Federal internal control standards state that defining project objectives—such as through clear steps, goals, performance measures, and timelines—supports successful outcomes for the agency.<sup>34</sup> In addition, our prior work has found that consultation with stakeholders is a key practice when conducting evidence-building activities, such as assessing evidence needs and collecting and synthesizing data.<sup>35</sup>

Without detailed plans—that contain clear steps and timelines—for developing and piloting the collection of national-level data from people with disabilities on the accessibility of health care, HHS may not adequately track its progress or be held accountable for meeting its own strategic goals. These data would enable HHS to accurately identify and estimate the prevalence of accessibility barriers to health care and evaluate the effects of HHS regulations that cover nondiscrimination in health care for people with disabilities.<sup>36</sup>

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<sup>33</sup>GAO, *Standards for Internal Control in the Federal Government*, [GAO-14-704G](#) (Washington, D.C.; September 2014).

<sup>34</sup>[GAO-14-704G](#), Principle 6.

<sup>35</sup>GAO, *Evidence-Based Policymaking: Practices to Help Manage and Assess the Results of Federal Efforts*, [GAO-23-105460](#) (Washington, D.C.: July 12, 2023).

<sup>36</sup>A researcher told us that HHS should collect data not only from health care providers on the accessibility of their services but also from people with disabilities on their experiences receiving care. For example, data from people with disabilities could be used to measure progress on a new regulation requiring medical diagnostic equipment to be accessible. According to the researcher, a health care provider may report that they have accessible equipment but a person with a disability may still experience a barrier to health care services if the provider is not trained on how to use the equipment.

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## HHS Does Not Consistently Collect Data on Disability Status

### Department of Health and Human Services (HHS) Data Standard for Disability Status

HHS selected the Census Bureau's American Community Survey six questions on disability (ACS-6) as its data collection standard to identify people with disabilities in its population health surveys.

The response options for all questions are yes/no. A yes response indicates a disability.

1. Are you deaf, or do you have serious difficulty hearing? (hearing)
2. Are you blind, or do you have serious difficulty seeing, even when wearing glasses? (vision)
3. Because of a physical, mental, or emotional condition, do you have serious difficulty concentrating, remembering, or making decisions? (cognition)
4. Do you have serious difficulty walking or climbing stairs? (mobility)
5. Do you have difficulty dressing or bathing? (self-care)
6. Because of a physical, mental, or emotional condition, do you have difficulty doing errands alone such as visiting a doctor's office or shopping? (independent living)

Source: GAO analysis of HHS and Census Bureau documents. | GAO-26-107120

HHS has established a data standard for disability status to identify people with disabilities in their data collection efforts. However, HHS does not consistently collect data on disability status using its standard according to our analysis of selected HHS population health surveys and interviews with HHS officials. HHS selected the Census Bureau's American Community Survey six questions on disability (ACS-6) as its data standard for disability status.<sup>37</sup> The ACS-6 asks questions about functional limitations in six domains (hearing, vision, cognition, mobility, self-care, and independent living) to identify people with disabilities.<sup>38</sup> A respondent who reports at least one difficulty is categorized as having a disability (see sidebar).

The HHS Implementation Guidance on Data Collection Standards for Race, Ethnicity, Sex, Primary Language, and Disability Status (Guidance) provides several requirements for the collection of these data in national

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<sup>37</sup>The Census Bureau introduced the ACS-6 to produce reliable estimates of the number and percentage of people with disabilities in the U.S. population. It has been implemented by federal agencies across the government.

<sup>38</sup>Some researchers we interviewed said that the ACS-6 may have limitations as a measure of disability status. Additionally, selected peer-reviewed articles and a research brief that we reviewed found that the ACS-6 systematically underestimates disability for some groups including individuals with a chronic illness or disease, mental illness, and developmental disability. In September 2024, the Census Bureau sought input from researchers and other stakeholders on proposed changes to the measurement of disability status in the American Community Survey. According to an October 2024 blog from the Census Bureau, they will continue to use the ACS-6 to measure disability status in the 2025 and 2026 American Community Surveys. Researchers told us that HHS should continue to use the ACS-6 as its data standard for disability status to help ensure continuity in its data collection until there is consensus on a better measure for disability status.

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population health surveys conducted or sponsored by HHS.<sup>39</sup> The Guidance states that these data collection standards be used, to the extent practicable, in all national population health surveys. The Guidance also states that these data collection standards represent a minimum standard and are not intended to limit an agency's collection of needed data. The Guidance specifically notes that the question-and-answer categories for the ACS-6 cannot be changed.

We reviewed 12 HHS population health surveys conducted or sponsored by HHS and found that the collection of the HHS data standard for disability status in some surveys was inconsistent with the Guidance.<sup>40</sup> Specifically, seven of the 12 surveys did not include the ACS-6.<sup>41</sup> Five surveys did include the ACS-6; however, in four of those surveys, the ACS-6 questions or response options were modified (see table 1 below).<sup>42</sup>

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<sup>39</sup>Department of Health and Human Services, Office of the Assistant Secretary for Planning and Evaluation, HHS Implementation Guidance on Data Collection Standards for Race, Ethnicity, Sex, Primary Language, and Disability Status (October 2011). The Guidance also provides a rationale for the selection of the ACS-6 as the HHS data standard for disability status. In August 2024, during our review, HHS updated the Guidance for some data standards but not the data standard for disability status. HHS officials did not identify any changes in data collection efforts on disability status as a result of these updates.

<sup>40</sup>The Transformed Medicaid Statistical Information System includes the ACS-6 but was not covered in this analysis since it is not a population health survey.

<sup>41</sup>We found that seven of the 12 HHS population health surveys used questions to assess functional or activity limitations that were not from the ACS-6. For example, the National Health and Nutrition Examination Survey and National Health Interview Survey use the Washington Group Short Set on Functioning – Enhanced and the Washington Group Extended Set on Functioning, respectively.

<sup>42</sup>We found that response options such as “refused,” “don’t know,” and “not sure” were added in some surveys. In the Behavioral Risk Factor Surveillance System Core Component, the question on hearing was modified. In the Medicare Current Beneficiary Survey Community Questionnaire, the question on vision was modified.

**Table 1: Collection of Disability Status Data in Selected Population Health Surveys Conducted or Sponsored by the Department of Health and Human Services (HHS) as of May 2025**

HHS population health survey	Responsible office	Collection of data standard on disability status	
		Does not use HHS standard	Uses HHS standard
Behavioral Risk Factor Surveillance System Core Component	CDC	-	✓ <sup>a, b</sup>
Health and Retirement Study	NIA	✓	-
Health Information National Trends Survey	NCI	✓	-
Medical Expenditure Panel Survey-Household Component	AHRQ	-	✓ <sup>b</sup>
Medicare Current Beneficiary Survey Community Questionnaire	CMS	-	✓ <sup>a, b</sup>
National Health and Aging Trends Study	NIA	✓	-
National Health and Nutrition Examination Survey	CDC	✓	-
National Health Interview Survey Sample Adult Questionnaire	CDC	✓	-
National HIV Behavioral Surveillance System	CDC	-	✓ <sup>b</sup>
National Survey of Family Growth	CDC	✓	-
National Survey on Drug Use and Health	SAMHSA	✓	-
Nationwide Adult Medicaid Consumer Assessment of Healthcare Providers and Systems	CMS	-	✓

✓ = Yes - = No

AHRQ: Agency for Healthcare Research and Quality

CDC: Centers for Disease Control and Prevention

CMS: Centers for Medicare & Medicaid Services

NCI: National Cancer Institute

NIA: National Institute on Aging

SAMHSA: Substance Abuse and Mental Health Services Administration

Source: GAO analysis of selected HHS population health survey questionnaires. | GAO-26-107120

<sup>a</sup>Modifies an ACS-6 question.

<sup>b</sup>Includes yes/no and additional response options.

HHS officials provided several reasons why the ACS-6 was not used to collect data on disability status in seven population health surveys:

- Officials at the CDC stated that the National Health and Nutrition Examination Survey, the National Health Interview Survey, and the National Survey of Family Growth use different measures of functional limitations that are more suited for the purpose of their data collection efforts. According to officials, it would be redundant and affect respondent burden to include the ACS-6 with the other measures of functional limitations.
- Officials from the National Cancer Institute stated that several of the ACS-6 constructs (e.g., hearing and vision) were assessed in the

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Health Information National Trends Survey but with different questions. They further explained that adding another measure that asks similar questions could confuse participants.<sup>43</sup>

- Officials at the National Institute on Aging stated that the Health and Retirement Study and the National Health and Aging Trends Study use other functional limitation questions that predate the ACS-6. According to officials, adding the ACS-6 or removing the existing questions on functional limitations could have negative consequences for maintaining longitudinal response rates.<sup>44</sup>
- Officials for the Substance Abuse and Mental Health Services Administration stated that they revised the disability status questions in the National Survey on Drug Use and Health to be consistent with measures commonly used in the National Health Interview Survey.

Nonetheless, the Guidance specifically states that additional questions on disability may be added to a population health survey as long as the ACS-6 is included.

HHS officials also provided reasons why the ACS-6 was modified in some population health surveys. For example, officials at AHRQ and the CDC stated that response options (e.g., “refused” and “don’t know”) were added to be consistent with the other questions in their surveys. Officials from both offices stated that respondents rarely select the additional response options.

The HHS Plan and CMS Framework discuss the importance of improving the collection and use of data, including standardized data, to reduce health disparities. In the Plan, HHS states that it will establish a departmentwide approach to ensure that all HHS national surveys include disability status.<sup>45</sup> In the Framework, CMS states that it will expand the

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<sup>43</sup>Officials from the National Cancer Institute stated they are reviewing options for including the ACS-6 in the 2026 Health Information National Trends Survey.

<sup>44</sup>Officials at the National Institute on Aging stated that they are conducting an analysis to determine whether the core survey questions on disability in the Health and Retirement Study might generate an ACS-6 comparable measure. As such, they collected the ACS-6 in an experimental module in 2022 and plan to collect the ACS-6 in 2026. Additionally, officials stated that it may be feasible to add the ACS-6 to the National Health and Aging Trends Study for a round of data collection with agreement from the grantee. They stated that in 2012 one third of study respondents were asked the ACS-6 questions.

<sup>45</sup>Department of Health and Human Services, *Strategic Plan, FY 2022-2026*.

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collection, reporting, and analysis of standardized data including individual-level demographic data.<sup>46</sup>

Without the consistent collection of data using its data standard for disability status, HHS may not meet its objective to improve the collection and use of data for people with disabilities as it relates to health. Researchers told us that consistent data collection by HHS would help to ensure there are sufficient data to examine the health and health care outcomes for people with disabilities, including by subgroup. Researchers and a disability organization also said that if HHS does not consistently collect data on disability status, HHS is limited in comparing its survey data across the department and to other federal datasets that use the ACS-6.

Furthermore, different measures for disability status can result in different national estimates of the number of people with disabilities, according to a review of Census data.<sup>47</sup> For example, research has found different estimates of the number of people with disabilities when two measures of disability status were both used in the National Health Interview Survey.<sup>48</sup> Relatedly, researchers said that some states are collecting disability data to better understand the health of people with disabilities in their states. Researchers told us that the Oregon Health Authority has adopted the HHS data standard for disability status in their data collection efforts. According to officials at the Oregon Health Authority, using the ACS-6 enables them to compare their data to federal data on people with disabilities (see text box).

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<sup>46</sup>“CMS Framework for Healthy Communities,” Centers for Medicare & Medicaid Services, last modified February 28, 2025, <https://www.cms.gov/priorities/health-equity/minority-health/equity-programs/framework>.

<sup>47</sup>M. Brault, *Review of Changes to the Measurement of Disability in the 2008 American Community Survey*, Working Paper (Washington, D.C.: U.S. Census Bureau, 2009).

<sup>48</sup>Eric A. Lauer, Megan Henly, and Rachel Coleman, “Comparing Estimates of Disability Prevalence Using Federal and International Disability Measures in National Surveillance,” *Disability and Health Journal*, vol. 12 (2019): 195–202; and Scott D. Landes, Bonnielin K. Swenor, and Nastassia Vaitsiakhovich, “Counting Disability in the National Health Interview Survey and its Consequence: Comparing the American Community Survey to the Washington Group Disability Measures,” *Disability and Health Journal*, vol. 17, no. 2 (2024): 101553.

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### Disability Data Collection Standards at the Oregon Health Authority

Officials at the Oregon Health Authority told us that a state law required them to develop and implement disability demographic data collection standards. Officials said that the data collection standards serve a variety of purposes including the use of data for program administration and for research on health equity for people with disabilities. Officials also said that they are aligning the collection of disability demographic data with data on the needs for disability-related accommodations.

Officials told us that their disability demographic data collection standards include the ACS-6 and three additional questions to identify subgroups of people with disabilities missed by the ACS-6. (Survey respondents are also asked to report their age of onset for each disability that they identified.) In 2024, the Oregon Health Authority expanded disability data collection to include an open-text field for a respondent to describe their disability or condition in their own words and a question on disability-related accommodations. The ACS-6 and the following questions are included under the functional difficulties section of their service-based questionnaire:

- Do you have serious difficulty learning how to do things most people your age can learn?
- Using your usual (customary) language, do you have serious difficulty communicating (for example, understanding or being understood by others)?
- Do you have serious difficulty with the following: mood, intense feelings, controlling your behavior, or experiencing delusions or hallucinations?
- If you identify as someone with a disability, or as having a physical, mental, emotional, cognitive, or intellectual condition, describe your disability or condition in any way you prefer.
- If you identify as someone with a disability, or as having a physical, mental, emotional, cognitive, or intellectual condition, do you need or want disability-related accommodations? If yes, select all that apply and enter additional details below: alternate formats, building access, communication access (in-person, print materials, electronic), coordinating and scheduling care or services, environmental and sensory, equipment access, other staff support, not listed (specify).

Source: GAO analysis of Oregon Health Authority documents and an interview with Oregon officials. | GAO-26-107120

Finally, modifying the ACS-6 in HHS population health surveys may affect the resulting data. The ACS-6 is a standardized measure, and according to a Census Bureau report, slight changes to the questions or answers in the ACS-6 could result in different estimates of the number of people with disabilities.<sup>49</sup> Additionally, according to leading practices for designing questionnaires, a change to questions or response options could negatively affect data reliability as well as the measure of change over time.

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## HHS Oversight and Information Sharing on Accessibility Are Limited

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<sup>49</sup>M. Brault, S. Stern, and D. Raglin, 2006 American Community Survey Content Test Evaluation Report Covering Disability, U.S. Census Bureau (Washington D.C.: Jan. 3, 2007).

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## HHS Conducts Some Oversight of Health Care Organizations through CMS and OCR

Within HHS, CMS and OCR have mechanisms to oversee health care organizations and to assess the accessibility of health care for people with disabilities. CMS uses health and safety standards to oversee health care organizations, including with respect to accessibility. OCR investigates compliance with accessibility-related civil rights laws through compliance reviews, among other mechanisms.

### CMS Health and Safety Standards

CMS uses an on-site inspection process—referred to as a survey—to ensure certain organizations participating in Medicare are compliant with its health and safety standards.<sup>50</sup> This inspection process is used to certify organizations to receive Medicare funding. CMS defines certain health and safety standards for Medicare-participating organizations.<sup>51</sup> Accrediting organizations and state agencies assess health care organizations' compliance with CMS's health and safety standards.<sup>52</sup> According to CMS, health and safety standards are the foundation for improving quality and protecting the health and safety of those receiving services and they cover topics such as staffing, patient rights, and quality review, among others.

Different types of health care organizations have separate sets of health and safety standards. There are separate standards for home health agencies, hospitals, and long-term care facilities, among others. CMS officials noted that these standards may not be uniform across all organization types because they reflect specific aspects unique to that organization type and population served.

CMS officials indicated that some standards pertaining to patient rights and the physical environment address accessibility. For example, home health agency standards state that information must be provided to patients in plain language and in a manner that is accessible and timely to people with disabilities. In addition, for hospitals, the standards state that condition of the physical plant and overall hospital environment must be

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<sup>50</sup>The CMS State Operations Manual provides CMS policy regarding survey and certification activities.

<sup>51</sup>These health and safety standards are defined in the Medicare Conditions of Participation and Conditions for Coverage. According to HHS, Medicare participation is based on statutory provisions that include different requirements based on facility or organization type, and not all Medicare-participating organizations have specific health and safety standards.

<sup>52</sup>For example, CMS officials said that hospitals surveyed by accrediting organizations are to be surveyed every 3 years, while those surveyed by state agencies are generally surveyed every 5 years.

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developed and maintained to assure patient safety and well-being. CMS officials explained that surveyors are instructed to review the organization's environmental risk assessment to determine how it plans to address any identified concerns regarding accessibility.

However, information on accessibility is not captured in a consistent manner. According to two interviewees involved in the survey process, the survey results do not categorize accessibility issues in a way that would allow CMS to track specific issues related to accessibility or Section 504. For example, as discussed earlier, patients with mobility disabilities may have issues being transferred safely. If identified on a survey, this issue could be categorized under patient rights, physical environment, or staff training, depending on the circumstances. As a result, it is difficult to ascertain from the survey process the extent to which accessibility issues are detected and addressed.

## OCR Oversight Mechanisms

OCR has two primary mechanisms for overseeing compliance with accessibility-related civil rights laws: civil rights clearance reviews and compliance reviews.

**Clearance reviews.** OCR conducts civil rights clearance reviews of health care organizations applying to participate in Medicare Part A.<sup>53</sup> The clearance review process requires organizations to submit a form attesting to their compliance with civil rights laws.<sup>54</sup> The form states that the United States shall have the right to seek judicial enforcement of the assurance. OCR officials stated that they received about 7,000 of these forms in calendar year 2023.

OCR does not validate or assess the information collected from these forms. Prior to 2016, OCR reviewed entity policies as part of the approval process for becoming a participating Medicare provider. OCR officials stated that they no longer follow up or verify information once the organization submits the form. One stakeholder we interviewed noted that with respect to accessibility, when federal oversight relies heavily on

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<sup>53</sup>Medicare Part A covers inpatient care in hospitals, skilled nursing facility care, hospice care, and home health care.

<sup>54</sup>The form, HHS Form 690, states that the applicant assures compliance with Title VI of the Civil Rights Act of 1964, Section 504 of the Rehabilitation Act of 1973, Title IX of the Education Amendments of 1972, the Age Discrimination Act of 1975, Section 1557 of the Patient Protection and Affordable Care Act, and other laws and requirements.

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provider attestation forms without validation, the information on the forms may not be accurate.

**Compliance reviews.** OCR conducts periodic compliance reviews, which are investigations of health care organizations to determine compliance with civil rights laws it enforces. OCR does not regularly review compliance with relevant regulations. However, OCR may initiate a compliance review due to a pattern of recurring, valid complaints about a particular organization, according to OCR officials. OCR may initiate a compliance review for other reasons, such as a priority by agency leadership or a media report. If OCR's investigation reveals significant systemic noncompliance, OCR may negotiate a settlement agreement or voluntary resolution agreement, which includes OCR's monitoring of the agreed-to corrective actions.

OCR has conducted some compliance reviews related to accessibility, but these have been limited in their reach. For example, OCR reported that from October 2019 through July 2025, it conducted a total of 65 compliance reviews, and 14 were focused on accessibility-related compliance. Of these 14 reviews, all were designated as "limited scope," meaning they focused on a single health care organization or on a single issue. Correspondingly, their impact was also narrow. Specifically,

- Two resulted in changes after the entity took steps to address identified concerns.
- Two resulted in voluntary resolution agreements which included OCR's monitoring of corrective actions.<sup>55</sup>
- Two resulted in no violation findings.
- Seven resulted in no further investigation.<sup>56</sup>

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<sup>55</sup>According to OCR's case resolution manual, a voluntary resolution agreement is a document containing terms and conditions of compliance and reporting, signed by a covered entity and OCR, that precedes a violation finding, which requires monitoring by OCR.

<sup>56</sup>According to OCR's case resolution manual, OCR will issue a no violation findings letter if, at the conclusion of the investigation, the covered entity is found to be in compliance with the law. OCR need not continue an investigation when (1) OCR has conducted an investigation and obtained sufficient information from which to determine that further investigation will not yield sufficient factual evidence to support a violation finding or (2) evidence is unavailable to support the allegations after OCR has exhausted its efforts to obtain relevant evidence.

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- One was administratively closed.

Further, OCR officials stated that its compliance reviews are typically desk reviews, meaning they are not conducted on-site at the organization. As such, these reviews do not assess an organization's physical space, and therefore may miss physical or other barriers.

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## HHS Does Not Have Plans to Update Oversight Mechanisms In Light of Recent Regulations

On May 9, 2024, HHS issued a final rule to amend its Section 504 regulations, and this final rule includes additional accessibility requirements related to accessible communication and equipment.<sup>57</sup> The updated regulations went into effect in July 2024. Some of the requirements contain deadlines years into the future. For example, there is a requirement that by July 8, 2026, health care organizations receiving federal funding generally must have at least one examination table and weight scale that meet certain accessibility standards. In addition, organizations will be required to ensure that their web content and mobile applications are accessible by complying with specific technical standards.<sup>58</sup>

Disability stakeholder organizations, a health care organization, and other disability experts we interviewed told us that HHS oversight on health care accessibility has been limited and cited concerns about enforcing the new regulations. In the preamble to the final rule, HHS noted that it received many comments expressing concern about the lack of enforcement procedures in the proposed rule. Several stakeholders we interviewed noted that providers might not take proactive steps to improve accessibility if it is unclear how HHS would hold them accountable. They noted that further HHS efforts, including OCR enforcement, would help address barriers to accessible health care for people with disabilities, such as those identified earlier in the report. They provided examples of how such efforts could be improved, such as more on-site visits and guidance and information to health care organizations.

HHS's efforts to oversee accessibility may be hindered because the agency does not have plans to enhance its efforts, either by updating existing oversight mechanisms or creating new ones, to help improve accessibility. OCR does not have plans to change its efforts under the

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<sup>57</sup>89 Fed. Reg. 40,066 (May 9, 2024).

<sup>58</sup>Beginning May 11, 2026, for recipients of federal financial assistance with 15 or more employees and May 10, 2027, for such recipients with fewer than 15 employees, these recipients must ensure that their web content and mobile apps comply with the specific technical standards of the Web Content Accessibility Guidelines 2.1 levels A and AA.

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new regulations. In addition, CMS officials stated they had no plans to update standards or survey guidance.

Both CMS and OCR cited reasons for not planning to update their current oversight mechanisms to reflect the new regulations. CMS officials reported that OCR—rather than CMS—has the primary responsibility to enforce civil rights laws. They said that CMS would be duplicating OCR efforts by including specifics pertaining to the Section 504 regulatory updates in its standards. However, CMS officials noted that their health and safety standards incorporate accessibility in some cases and that these standards are established through CMS’s own authority to establish health and safety standards for each organization type. OCR officials noted that the new regulations do not require changes to its process for conducting investigations or compliance reviews. They noted that any OCR enforcement actions under Section 504 will include monitoring of the applicable requirements in effect at the time of their enforcement activity. However, this approach would likely touch a limited number of organizations, depending on the number and extent of investigations conducted by OCR.

HHS has previously reported that increasing accessibility of health care is a priority. For example, the current HHS Plan included a specific objective to collaborate with others to remove barriers.<sup>59</sup> In addition, the current CMS Framework includes a priority on health care for people with disabilities. It states that people with disabilities need to be able to get health care services when and where they need them.<sup>60</sup> However, contrary to internal control standards, HHS has not fully established and operated monitoring efforts to achieve this objective.<sup>61</sup> Monitoring is essential in helping ensure that internal controls remain aligned with

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<sup>59</sup>Department of Health and Human Services, *Strategic Plan, FY 2022-2026*. HHS is in the process of updating its Plan.

<sup>60</sup>“CMS Framework for Healthy Communities,” Centers for Medicare & Medicaid Services, last modified February 28, 2025, <https://www.cms.gov/priorities/health-equity/minority-health/equity-programs/framework>. The Framework for Healthy Communities replaces the Framework for Health Equity 2022-2032, which also included a priority regarding health care for people with disabilities and provided more detail on each priority. For example, the Framework for Health Equity stated that CMS can (1) help reduce barriers to accessible health care and services by working with health care professionals and individuals with disabilities and (2) ensure monitoring and oversight of civil rights protections.

<sup>61</sup>[GAO-14-704G](#), Principle 16.

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changing laws and risks, such as the Section 504 regulations.<sup>62</sup> Moreover, the Framework lacks specific steps for how the agency will work toward achieving its priority related to accessible health care. We have previously identified desirable characteristics of an effective, results-oriented plan, or components of sound planning practices, such as establishing goals and a strategy for achieving them, developing activities and timelines, involving stakeholders, and assigning responsible parties.<sup>63</sup>

CMS officials stated they intend to develop more detailed plans for the priorities in the Framework, but they did not provide time frames for this effort or further details on incorporating the recent Section 504 regulations. Without establishing detailed plans with timeframes to achieve its priorities related to accessible health care, HHS may not take appropriate steps to ensure that health care organizations are complying with accessibility requirements, including the recent regulations. Agency plans could strengthen mechanisms to ensure organizations are held accountable for complying with the new accessibility regulations and making their spaces and equipment accessible to people with disabilities.

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### OCR Does Not Routinely Compile or Share Summary Information on Accessibility-Related Complaints and Compliance Reviews

OCR does not routinely compile or share summary data on the findings of its complaint investigations and compliance reviews related to accessibility. OCR officials stated that they may review summary data for all complaints at the end of the fiscal year but do not routinely do so. They also said they do not share summary data with other HHS entities on the findings of the complaint investigations. Regarding compliance reviews, OCR officials indicated that the office neither prepares reports on compliance review results nor routinely shares data on their results. OCR officials stated that they coordinate with some HHS operating divisions regarding individual investigations and share information with CMS under limited circumstances.<sup>64</sup> OCR has also shared some information, via its website and email distribution list, on individual voluntary resolution and settlement agreements, including those related to accessibility.

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<sup>62</sup>External risk factors may include new or amended laws or regulations. See [GAO-14-704G](#), Principle 7.

<sup>63</sup>See [GAO-23-105460](#) and GAO, *VA Disability Benefits: Improved Planning Practices Would Better Ensure Successful Appeals Reform*, [GAO-18-352](#) (Washington, D.C.: Mar. 22, 2018).

<sup>64</sup>For example, OCR reported that it proactively shares investigative findings with CMS when OCR plans to take action after issuing a violation letter and when a covered entity refuses to address a violation or negotiate a settlement.

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Officials cited competing priorities, as well as the functionality of OCR's case management system, as reasons why they do not compile or share such data. Specifically, they said that the current case management system, which tracks complaints and compliance reviews, lacks functionality to readily produce certain summary reports. For example, although OCR maintains information in its files on the rationale for initiating compliance reviews, officials were unsure whether this information could be compiled into a report. Officials said that producing such reports in the current case management system would require some time to develop, and that this has not been a priority.

However, as of fiscal year 2022, OCR had begun to revise its case management system. Specifically, it plans to improve the system's ease of use and enhance its capacity for reporting and analytics. In March 2025, OCR reported that it had not yet finalized details related to data collection for the new system. OCR expects to launch its new case management system by early fiscal year 2027.

Data on OCR-resolved compliance reviews and complaints could be beneficial to health care organizations, and the public. Summary data would provide timely information on common issues where health care providers may have confusion or face challenges in meeting accessibility requirements in federal laws. For example, OCR officials stated that for resolved complaints, those that involve disability issues could be further broken down into sub-categories to identify accessibility-related issues, such as effective communication or issues with physical accessibility. OCR officials provided information describing categories that help identify accessibility-related compliance reviews, including categories by statute (e.g., Section 504 or Section 1557), and aspects such as interpreters and program accessibility. Identifying these common issue areas could help determine needs for technical assistance or training to health care organizations more broadly.

Moreover, sharing summary data on resolved complaints and compliance reviews could help health care organizations and others understand where they could improve accessibility. As described above, researchers and others we interviewed noted that HHS does not collect national-level data from individuals with disabilities on barriers to accessible health care. Complaint data reflect potential vehicles through which accessibility could be improved on a broader scale.

In addition, one stakeholder organization noted that people with disabilities may lack confidence in the complaint process because there is

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generally little follow up to complaints. The Office of Management and Budget's Open Government Directive explains that increasing transparency by expanding access to information promotes accountability.<sup>65</sup> Summary data on resolved accessibility complaints could bolster confidence in the process.

Federal standards for internal controls state that management should use and externally communicate quality information to achieve the entity's objectives. Without developing a mechanism to compile summary data on accessibility-related complaints and reviews, OCR is missing an opportunity to make data-driven decisions on how to enhance accessibility in health care. Moreover, without sharing such summary data externally, OCR may lose an opportunity to broaden the impact of its efforts to health care organizations beyond those it works with directly.

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### OCR Does Not Have Time Frames for Sharing Additional Information and Guidance on Accessibility Requirements for Health Care Organizations

OCR shares some information publicly regarding accessibility issues but does not have timeframes for providing additional guidance to health care organizations on how to operationalize the changes to accessibility requirements. According to HHS's fiscal year 2025 congressional budget justification, OCR ensures compliance with civil rights laws by investigating complaints and conducting compliance reviews, requiring corrective action, issuing policy and regulations, and providing technical assistance and public education.

When HHS updated its Section 504 regulations in May 2024, OCR took steps to disseminate information about these regulations. For example, in fall 2024, OCR conducted outreach through OCR regional offices, who used methods including webinars and in-person outreach to share information about the regulations. In January 2025, OCR issued a "Dear Colleague" letter to inform health care organizations of their responsibilities under the Section 504 regulations.<sup>66</sup> OCR has also issued fact sheets that discuss aspects of the regulations, such as new requirements for the accessibility of medical diagnostic equipment and

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<sup>65</sup>Office of Management and Budget, *Open Government Directive*, Memorandum M-10-06 (Dec. 8, 2009).

<sup>66</sup>The Dear Colleague letter also discussed obligations under Section 1557.

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web content, mobile apps, and kiosks, and relevant definitions and exceptions to the requirements.<sup>67</sup>

Despite these efforts, stakeholders we spoke with stated that health care providers may still be unsure of how to operationalize accessibility-related requirements. For example, two interviewees said some health care organizations have found the requirements for the number and location of accessible medical equipment in a facility unclear. Several disability and health care organizations told us that health care leaders were unaware of the key provisions of the new Section 504 regulations and the extent of changes that would be required. For example, a representative from one stakeholder organization stated that small health care organizations may not know how to purchase accessible medical equipment or how to make their websites and telehealth platforms accessible.

As of July 2025, OCR's website does not include further guidance, training or other materials to help health care organizations understand their new Section 504 obligations. For example, OCR web pages labeled 'Provider Obligations' and 'Resources for Covered Entities' do not contain any information on additional requirements, such as accessible examination tables and web content. The website also lists two trainings relevant to health care for people with disabilities, but the links are broken.<sup>68</sup> In addition, the fact sheets described earlier are located on a section of OCR's website labeled 'Information for Individuals' and may not be readily located by health care organizations seeking information about Section 504. Moreover, while these fact sheets provide details on some aspects of the regulations, other aspects—such as the prohibition on limiting medical treatment based on bias about disability—have not received similar detailed coverage.

According to OCR, there are no specific timeframes for providing additional guidance. OCR officials noted that several requirements in the Section 504 regulations have deadlines that have not yet passed. However, the Dear Colleague letter urges health care organizations to take steps to understand the new requirements and ensure they are compliant before their effective dates to avoid inadvertent discriminatory

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<sup>67</sup>These fact sheets can be found on OCR's Section 504 website, <https://www.hhs.gov/civil-rights/for-individuals/disability/section-504-rehabilitation-act-of-1973/index.html>.

<sup>68</sup>Specifically, the URLs for this page is [www.hhs.gov/civil-rights/for-providers/training/index.html](https://www.hhs.gov/civil-rights/for-providers/training/index.html). On June 20, 2025, attempts to access the two relevant trainings on the website retrieved "Page Not Found" notifications.

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acts that result in enforcement actions by OCR. In April 2025, OCR officials stated they were reviewing website materials to determine what can be added to their website, but did not provide a timeframe for completing this effort.

Federal standards for internal controls state that management should externally communicate the necessary quality information to achieve the entity's objectives.<sup>69</sup> Selecting the appropriate method to communicate externally and ensuring the information is readily available to the audience, can contribute to the effectiveness of this effort. Without providing sufficient and readily available guidance, OCR runs the risk that health care organizations will not take appropriate steps to comply with the Section 504 regulations.

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## Conclusions

People with disabilities can face numerous barriers which may negatively affect the quality, timeliness, and safety of their health care. Some providers have taken steps to address these barriers, such as documenting accommodation needs and enhancing provider training.

HHS does not have plans to collect national-level data from people with disabilities on the accessibility of health care. Federal data on this topic is important for HHS and others to help understand and address the barriers people with disabilities experience in health care settings. Detailed plans with steps and timelines for developing and piloting such data collection would help ensure the agency tracks progress towards meeting its goals to reduce barriers to health care for people with disabilities. In addition, with more consistent efforts to collect data on disability status, HHS could better identify and monitor the health and health care outcomes of people with disabilities.

HHS conducts some oversight of health care organizations regarding accessibility and has acknowledged the importance of addressing health care needs of people with disabilities. However, the agency has not determined how to continue making progress in this area. Developing robust agency plans that incorporate sound planning practices, would help HHS establish a road map to achieve its priorities related to accessible health care. Without such plans, HHS may not take appropriate steps to ensure that health care organizations are held accountable for complying with the new accessibility regulations and

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<sup>69</sup>[GAO-14-704G](#).

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making their facilities and equipment accessible to people with disabilities.

As HHS's enforcement entity regarding accessibility, OCR maintains information regarding compliance of health care organizations with accessibility requirements. Developing a mechanism to compile and publicly share summary data on accessibility-related complaints and compliance reviews would help OCR identify the most frequent concerns about accessibility and better target its enforcement and other efforts. OCR's updated case management system offers an opportunity to add this functionality.

Several provisions of the updated Section 504 regulations address areas we identified as barriers to accessible health care, such as medical diagnostic equipment. Health care organizations will have additional responsibilities related to accessibility. Some provisions have deadlines that have not yet passed, providing time for health care organizations to implement them. HHS has issued some information about the new regulations, but without additional guidance, health care organizations may be ill-equipped to take timely action to comply with the regulations.

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## Recommendations for Executive Action

We are making the following five recommendations to HHS:

The Secretary of HHS should establish detailed plans—that contain clear steps and timelines—to develop and pilot the collection of national-level data from people with disabilities on the accessibility of health care. The plans should be developed in consultation with stakeholders.  
(Recommendation 1)

The Secretary of HHS should ensure the consistent collection of data on disability status using its Data Standard for Disability Status (currently the ACS-6) in the following population health surveys: Health and Retirement Study, Health Information National Trends Survey, National Health and Aging Trends Study, National Health and Nutrition Examination Survey, National Health Interview Survey Sample Adult Questionnaire, National Survey of Family Growth, and National Survey on Drug Use and Health.  
(Recommendation 2)

The Secretary of HHS should establish plans for achieving its priorities related to accessible health care provided by health care organizations, through the survey and certification process or some other mechanism, to help ensure accessibility for people with disabilities and compliance with the recent Section 504 regulations. Such plans for achieving priorities

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should be developed in consultation with relevant stakeholders and should include sound planning practices, such as developing activities and timelines and assigning responsible parties. (Recommendation 3)

The Secretary of HHS should ensure that OCR develop a mechanism to compile and publicly share on an annual basis summary data on resolved complaints and compliance reviews, to inform OCR and other efforts to enhance accessibility for people with disabilities. This mechanism could include additional functionality of the OCR case management system to automate the preparation of summary data, to the extent possible. (Recommendation 4)

The Secretary of HHS should ensure that OCR provides additional guidance to health care organizations regarding their responsibilities under Section 504, and make all guidance readily available to health care organizations. (Recommendation 5)

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## Agency Comments and Our Evaluation

We provided a draft of this report to HHS for review and comment. In its comments, reproduced in appendix II, HHS neither agreed nor disagreed with the recommendations.

Regarding the draft report's first recommendation to establish plans to develop and pilot national-level data collection on accessibility, HHS stated that while improving disability data infrastructure was a priority, the agency was unable to execute planning activities for such data collection at this time without dedicated and sufficient funding. HHS also noted the need to be cognizant of respondent burden relative to the value of the information collected. We continue to believe that agency planning would not require a high resource investment. Further, such planning, including establishing clear goals, would allow HHS to determine the scope and resource requirements of such a data collection effort, and thus potentially save resources over time. We also believe that engaging stakeholders in the development of the plan could help HHS assess data needs and respondent burden.

Regarding the second recommendation to ensure consistent data collection on disability status using its data standard, HHS stated that the agency was unable to execute planning or data collection activities without dedicated and sufficient funding. The agency also noted that the HHS Implementation Guidance on Data Collection Standards had minimum data standards and agencies were permitted to include additional questions. In its technical comments, HHS cited two efforts underway related to the collection of the ACS-6. Regarding the funding

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issue, the Guidance notes that incorporating the disability data standard can occur at the next major revision of the survey and in accordance with normal agency planning, budgeting and data collection cycles.

We acknowledged in the report the flexibility included in the Guidance. However, the Guidance states that additional questions can be added as long as the minimum data standard is included. We identified seven surveys that did not include the minimum data standard for disability status, the ACS-6. We are encouraged that HHS is taking steps to align data collection on disability status with agency guidance. Increasing the number of surveys that collect disability data in accordance with HHS's data standard will help to increase consistency of data collection in this area.

Regarding the third recommendation to establish plans for achieving priorities related to accessible health care, HHS stated that the agency was continuing to review the recommendation.

Regarding the draft report's fourth recommendation to develop a mechanism to compile and share summary information about accessibility complaints and compliance reviews, HHS described several potential challenges in implementing the recommendation. We made some changes to the report and recommendation in response to these points.

- First, HHS noted there could be privacy and confidentiality concerns if it were to publicly share complaint and compliance review documents. We agree that any summary data shared should not contain identifiable information or disclose specific complainants or organizations. To clarify that the recommendation refers to aggregate, nonidentifiable data about accessibility concerns, we reworded the recommendation to refer to summary data rather than summary information. We continue to believe that summary data would help to identify common challenges and areas for improving accessibility.
- Second, the agency said it was not clear how to determine which complaints and compliance reviews were related to accessibility. For example, complaints at the intake phase may not include sufficient information on whether the case pertains to accessibility. In response, we reworded the recommendation to make clear that we were referring to resolved complaints. We also added into our report context and examples of accessibility-related issues, such

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as issues with physical accessibility or provision of interpreters, that HHS's case management system can already identify.

- Finally, HHS noted that it already shares voluntary resolution agreements and settlement agreements resulting from resolved complaints via its website. The report acknowledges HHS's ongoing efforts to share information from individual voluntary resolution agreements and settlement agreements. The substance of individual agreements may provide helpful examples of noncompliance and how it may be addressed. The report also describes OCR's efforts to modernize its case management system. Completing these efforts could help the agency more efficiently summarize and share data. We believe that HHS's ongoing efforts, when combined with sharing summary data, would benefit health care organizations, providers, and the public.

Regarding the draft report's fifth recommendation on providing additional guidance to health care organizations on their obligations under Section 504, including completing its manual for investigations and technical assistance to health care organizations, HHS stated its position that the investigator manual under development would not be subject to public disclosure. We understand HHS's position and in response, we removed the reference to the manual from our recommendation.

HHS further noted that it had already provided guidance on the updated Section 504 regulations, including fact sheets on specific topics such as requirements for web content, mobile apps, and kiosks.

We added descriptions of the available fact sheets to our report. However, while these fact sheets are helpful in addressing certain topics, we continue to believe that additional guidance covering all health care organizations' responsibilities under Section 504 regulations is needed to help health care organizations address the new requirements in a timely manner and ensure quality health care for people with disabilities. For example, the fact sheets do not cover the prohibition on limiting medical treatment based on bias about disability. Further, we clarified in the recommendation that this guidance should be readily available to providers.

HHS provided other technical comments, which we incorporated as appropriate.

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We also provided segments of a draft of this report to the U.S. Access Board and the Department of Justice for technical comments. We incorporated their comments as appropriate.

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We are sending copies of this report to the appropriate congressional committees, the Secretary of Health and Human Services, and other interested parties. In addition, the report is available at no charge on the GAO website at <http://www.gao.gov>.

If you or your staff have any questions about this report, please contact me at [CurdaE@gao.gov](mailto:CurdaE@gao.gov). Contact points for our Offices of Congressional Relations and Public Affairs may be found on the last page of this report. GAO staff who made key contributions to this report are listed in appendix III.

Sincerely,

**//SIGNED//**

Elizabeth Curda  
Director, Education, Workforce and Income Security Issues

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*List of Requesters*

The Honorable Bernard Sanders  
Ranking Member  
Committee on Health, Education, Labor, and Pensions  
United States Senate

The Honorable Kirsten Gillibrand  
Ranking Member  
Special Committee on Aging  
United States Senate

The Honorable Tammy Duckworth  
United States Senate

The Honorable Patty Murray  
United States Senate

The Honorable Elizabeth Warren  
United States Senate

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# Appendix I: Objectives, Scope and Methodology

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This report examines (1) barriers to accessible health care that people with disabilities may face and steps taken by selected providers to address such barriers, (2) the extent of Department of Health and Human Services (HHS) data collection efforts on the accessibility of health care and on disability status, and (3) the extent of HHS oversight of the accessibility of health care for people with disabilities.

To address all objectives, we reviewed relevant federal laws and regulations and interviewed officials from HHS, the Department of Justice and the U.S. Access Board. We also interviewed nine stakeholder organizations, including disability associations and policy research groups. These organizations were selected to represent a range of disability populations and knowledge regarding health care and accessibility.

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## Barriers to Accessible Health Care

To address our first objective, we reviewed peer-reviewed literature, interviewed stakeholders and selected health care organizations, and conducted a survey of adults with disabilities.

### **Review of peer-reviewed literature and interviews with stakeholders.**

We conducted a literature search and content analysis of existing research on health care accessibility for people with disabilities. To identify studies, we searched various databases, including SCOPUS, ProQuest, CINAHL Plus, and PubMed, for English-language sources published between calendar years 2013 and 2024. In these searches, we included peer-reviewed material, government and non-governmental reports, and books. We searched for studies that had a significant focus on adults and included examinations of U.S. populations. We searched the titles, abstracts, subjects, or keywords for concepts related to types of disabilities, health care settings, accommodations, barriers, and health insurance. Due to the large volume of results, we limited our review to reviews of studies rather than individual studies. We conducted the database search from February 1, 2024, through March 22, 2024.

We analyzed the results of the 22 reviews of studies we included in our review for their findings on barriers faced by people with disabilities when attempting to access health care. These studies covered a wide range of disabilities including physical, sensory, intellectual, developmental, and mental disabilities. To organize the barriers, we first established initial categories by reviewing government reports and considering statements from interviews with stakeholders. We then reviewed each study's findings for the barriers it identified and grouped them in the initial categories we identified or in new categories.

We also interviewed selected stakeholders and researchers about barriers to accessible health care, how these barriers are experienced by people with different disabilities, and any recent or emerging barriers not captured in the literature. Perspectives from stakeholders and researchers are not generalizable.

Our report summarizes the barriers we identified from the literature we reviewed and stakeholders we interviewed. Although the barriers we describe are experienced by people with different types of disabilities across various locations and specialties, our review was not exhaustive and may not include all barriers faced in every health care setting or specialty.

**Selection of health care organizations.** To identify examples of organizations that have taken steps to address specific barriers, we asked stakeholders and researchers for recommendations. We then selected among the recommended organizations by focusing on those that could speak to a range of accessibility-related initiatives targeted to people with disabilities. We included six health care organizations in our review by interviewing knowledgeable officials and reviewing documentation on the organizations' efforts. We also visited two of the six in person. The perspectives we gathered from health care organizations are not generalizable.

**Anonymous survey of adults with disabilities.** To obtain examples of accessibility barriers people with disabilities face in obtaining health care, we conducted a survey of adults with disabilities. We asked for responses from adults with disabilities who obtain their health care in the United States. We also invited responses submitted with assistance from adults who care for an adult with disabilities. Our anonymous survey was designed to capture their views and experiences for illustrative purposes. The survey results are not generalizable.

To develop our survey instrument, we gathered input from two organizations comprised of people with disabilities. We also conducted pretests to check that the questions were clear and understandable, and to solicit feedback on the accessibility of the survey. Survey pre-testers included people from different disability populations, including those with physical and sensory disabilities. We also conducted pre-tests with caregivers to obtain their perspective on how they might fill out the survey on the behalf of the people they care for. We conducted seven pretests via videoconference. We made changes to the content and format of the survey in response to feedback we received during these pretests. We

also conducted accessibility checks of the survey within the software we used to distribute the survey.

We conducted our survey of adults with disabilities in October and November of 2024. The survey primarily asked open-ended questions about barriers faced in receiving accessible health care. We analyzed the survey results to identify examples to illustrate the barriers we identified through our literature search and stakeholder interviews.

We distributed a link to our web-based questionnaire to the stakeholders and researchers we interviewed and asked them to disseminate it among their contacts. We received a total of 1,426 responses: 1,194 from adults with disabilities and 232 from caregivers on behalf of a person with a disability. We analyzed the survey results to identify examples to illustrate the barriers we identified through our literature search and stakeholder interviews. We included excerpts of the survey responses in this report to illustrate the barriers. We excluded responses from those that were not in the target population or did not respond to the screening questions to confirm that they were in the target population (those 18 or older, with disabilities, who obtained health care in the United States).

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## Extent of HHS Data Collection on Accessibility and Disability Status

To address our second objective, we analyzed HHS data collection efforts, interviewed selected researchers and conducted a literature search.

**Analysis of HHS data collection efforts.** We compiled a list of relevant data collection efforts by reviewing HHS documents and websites and interviewing HHS officials from relevant operating divisions. For example, we reviewed the Centers for Disease Control and Prevention web page on disability datasets, which lists selected HHS population health surveys that include the data standard for disability status. We limited the scope of our analysis to population health surveys conducted or sponsored by HHS. Additionally, based on information from HHS officials regarding relevant data sources, we included a Centers for Medicare & Medicaid Services information system, the Transformed Medicaid Statistical Information System (T-MSIS). We excluded data collection efforts funded through HHS grants. However, we included selected HHS-sponsored population health surveys funded through cooperative agreements.

As a result, we identified 13 data sources:

- Behavioral Risk Factor Surveillance System Core Component

- Health Information National Trends Survey
- Health and Retirement Study
- Medical Expenditure Panel Survey-Household Component
- Medicare Current Beneficiary Survey Community Questionnaire
- National Health Interview Survey Sample Adult Questionnaire
- National Health and Aging Trends Study
- National Health and Nutrition Examination Survey
- National HIV Behavioral Surveillance System
- National Survey on Drug Use and Health
- National Survey of Family Growth
- Nationwide Adult Medicaid Consumer Assessment of Healthcare Providers and Systems
- Transformed Medicaid Statistical Information System

This may not represent a comprehensive inventory of all population health surveys administered or sponsored by HHS that could include data from people with disabilities on the accessibility of health care and disability status.

We reviewed the survey questionnaires and relevant documentation for these 13 data sources and included the most recent year a questionnaire was published in our analysis. For data on the accessibility of health care, we reviewed each questionnaire for key words and phrases on barriers to accessibility in health care. The key words and phrases used were informed by the findings from our review of barriers to accessible health care and included

- accessibility (communication, equipment, facilities, physical, programmatic);
- accommodation;
- barriers to health care;
- braille;
- effective communication;
- health care provider attitude, education, knowledge, and training;

- health care provider or other disability-based bias, discrimination, prejudice, stereotype and stigma;
- interpreter;
- modification; and
- sign language.

For data on disability status, we reviewed the questionnaires to determine whether they included the American Community Survey six questions on disability (ACS-6). The ACS-6 is the HHS data standard for disability status according to the 2011 HHS Implementation Guidance on Data Collection Standards for Race, Ethnicity, Sex, Primary Language, and Disability Status (Guidance). The Guidance describes the data standard for disability status among other demographics, the rationale for the selection of the data standard, and instructions for use in HHS population health surveys.<sup>1</sup>

If one or more questions from the ACS-6 were included, we reviewed the question-and-answer options for any differences from the standardized measure to assess consistency with the Guidance. If the ACS-6 was not included, we reviewed the questionnaire to determine whether it included other questions to identify people with disabilities through functional or activity limitations.

We collected information from HHS officials to confirm the results of our analysis and discuss gaps in data collection on accessibility and disability status and their plans, if any, for data collection on these topics. This included HHS officials from the Office of the Assistant Secretary for Planning and Evaluation, the Agency for Healthcare Research and Quality, the Centers for Disease Control and Prevention, CMS, the National Cancer Institute, the National Institute on Aging, and the Substance Abuse and Mental Health Services Administration.<sup>2</sup>

**Interviews with selected researchers.** We interviewed five researchers in the areas of the accessibility of health care and disability measurement. We interviewed researchers that were recommended to us by

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<sup>1</sup>HHS updated this guidance in 2024. However, HHS officials did not identify any changes to the data standard on disability status.

<sup>2</sup>In March 2025, HHS announced an agency re-organization that would merge the Agency for Healthcare Research and Quality with the Office of the Assistant Secretary for Planning and Evaluation to create a new Office of Strategy, among other changes.

stakeholders we interviewed. We gathered the researchers' perspectives on HHS efforts to collect data on accessibility of health care and disability status, gaps in HHS disability data collection, and best practices for the collection of disability data.

**Literature search regarding ACS-6.** We conducted a search for peer-reviewed literature on the collection of disability status using the ACS-6 to supplement the information provided by HHS officials and the researchers we interviewed. The literature search yielded 32 articles. We did not review an article if

- the article was not focused on the measurement of disability status using the ACS-6,
- the article was not focused on the measurement of disability status using the ACS-6 in federal surveys,
- the article was not focused on the measurement of disability status in adult populations, or
- the article was focused on survey methodology other than the collection of disability status using the ACS-6 (e.g., survey design, survey response effects).

After excluding articles using these criteria, we reviewed the full text of 14 articles on the ACS-6.

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## Extent of HHS Monitoring of Medicare-Enrolled Health Care Organizations on Accessibility

To address our third objective, we reviewed HHS's monitoring and oversight of health care organizations regarding accessibility. We limited our review to HHS's oversight of health care organizations participating in Medicare.<sup>3</sup> We focused on Medicare because the Medicare program is administered by CMS, while Medicaid is jointly administered by CMS and the states. Moreover, many institutions receiving Medicare funding also receive Medicaid funding. We also reviewed agency requirements for health care organizations, including Medicare health and safety standards for selected types of organizations. We focused on standards for organizations that are for sustained patient care, including hospitals, hospice, skilled nursing facilities, and home health agencies. We also reviewed HHS agency plans and documents that address health care and

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<sup>3</sup>HHS enforces disability discrimination prohibitions with respect to federally funded health care facilities.

accessibility for people with disabilities and other relevant reports, such as those from the National Council on Disability.

We interviewed officials from CMS and the Office of Civil Rights about efforts to oversee Medicare-participating health care organizations on accessibility. We assessed HHS's efforts to monitor accessibility against HHS policies and federal internal control standards for designing and implementing control activities.

In addition to the stakeholder organizations discussed earlier, we also interviewed two accrediting organizations on HHS's monitoring efforts and areas for improvement. These organizations were selected because they focused on multiple facility types that were included in our review. These organizations' views are not necessarily reflective of the views of all accrediting organizations.

We conducted this performance audit from October 2023 to December 2025 in accordance with generally accepted government auditing standards. Those standards require that we plan and perform the audit to obtain sufficient, appropriate evidence to provide a reasonable basis for our findings and conclusions based on our audit objectives. We believe that the evidence obtained provides a reasonable basis for our findings and conclusions based on our audit objectives.

# Appendix II: Comments from the Department of Health and Human Services



DEPARTMENT OF HEALTH & HUMAN SERVICES

OFFICE OF THE SECRETARY

Assistant Secretary for Legislation  
Washington, DC 20201

September 19, 2025

Elizabeth H. Curda  
Director  
Education, Workforce & Income Security  
U.S. Government Accountability Office  
441 G Street NW  
Washington, DC 20548

Dear Ms. Curda:

Attached are comments on the U.S. Government Accountability Office's (GAO) report entitled, **"HEALTH CARE ACCESSIBILITY: Further Efforts Needed to Address Barriers for People with Disabilities"** (GAO-25-107120).

The Department appreciates the opportunity to review this report prior to publication.

Sincerely,

A handwritten signature in cursive script, reading "Gary Andres", is positioned above the printed name.

Gary Andres  
Assistant Secretary for Legislation

Attachment

**GENERAL COMMENTS FROM THE DEPARTMENT OF HEALTH SERVICES ON  
THE GOVERNMENT ACCOUNTABILITY OFFICE DRAFT REPORT ENTITLED -  
HEALTH CARE ACCESSIBILITY: FURTHER EFFORTS NEEDED TO ADDRESS  
BARRIERS FOR PEOPLE WITH DISABILITIES (GAO-25-107120)**

The U.S. Department of Health and Human Services (HHS) appreciates the opportunity to review and provide comments on the Government Accountability Office's draft report.

**GAO Recommendation 1**

The Secretary of HHS should establish detailed plans—that contain clear steps and timelines—to develop and pilot the collection of national-level data from people with disabilities on the accessibility of health care. The plans should be developed in consultation with stakeholders.

**HHS Response**

HHS is continuing to review this recommendation. Improving disability data infrastructure is a priority of HHS. However, we are unable to execute planning activities related to collection of national-level data from people with disabilities at this time without dedicated and sufficient funding.

The National Center for Health Statistics (NCHS) must be cognizant of the burden placed on respondents relative to the value of the information collected. Cost considerations for a new survey would need to include funding for multi-year administration of the survey in order to meet reporting requirements, anticipated increased burdens on the respondent increased burdens from any relevant requirements and new or existing regulations, and the overall utility the data that are collected using a large-scale population-based survey to inform the policy needs for improving accessibility of health care.

**GAO Recommendation 2**

The Secretary of HHS should ensure the consistent collection of data on disability status using its Data Standard for Disability Status (currently the ACS-6) in the following population health surveys: Health Information National Trends Survey, Health and Retirement Study, National Health and Aging Trends Study, National Health Interview Survey Sample Adult Questionnaire, National Health and Nutrition Examination Survey, National Survey on Drug Use and Health, and National Survey of Family Growth.

**HHS Response**

HHS is continuing to review this recommendation. HHS remains interested in this priority topic but we are unable to execute any related planning or data collection activities without dedicated and sufficient funding.

Additionally, it is important to note that the HHS Implementation Guidance on Data Collection Standards has minimum data standards and agencies are permitted to include additional questions. The guidance allows agencies to include additional response categories for data standards, offering flexibility to include as much additional detail and granularity as needed. However, it is essential that this added detail can be aggregated back to the minimum standard. Additionally, the sample design and sample size must be adequate to support reliable estimates at the specified level of granularity.

**GAO Recommendation 3**

The Secretary of HHS should establish plans for achieving its priorities related to accessible health care provided by health care organizations, through the survey and certification process or some other mechanism, to help ensure accessibility for people with disabilities and compliance with the recent Section 504 regulations. Such plans for achieving priorities should be developed in consultation with relevant stakeholders and should include sound planning practices, such as developing activities and timelines and assigning responsible parties.

**HHS Response**

HHS is continuing to review this recommendation and will continue to keep GAO updated.

**GAO Recommendation 4**

The Secretary of HHS should ensure that OCR develop a mechanism to compile and publicly share summary information on accessibility-related complaints and compliance reviews on an annual basis, to inform OCR and other efforts to enhance accessibility for people with disabilities. This mechanism could include additional functionality of the OCR case management system to automate the preparation of summary information, to the extent possible.

**HHS Response**

HHS is continuing to review this recommendation.

There are various challenges with attempting to implement this recommendation. For example, the recommendation requires "summary information on accessibility-related complaints and compliance reviews" – however, the term "accessibility-related" is very vague and may not be captured at the time the complaint is filed. Most individuals who file complaints with OCR do not identify the exact issue that they allege is discriminatory. Many don't provide detailed information to determine if the case involves accessibility issues. Therefore, any report based on intake would not be an accurate or meaningful measure of violations or outcomes. In addition, OCR does not investigate all complaints filed, as not all complaints allege conduct that constitutes prohibited discrimination and some complaints involve issues over which OCR lacks jurisdiction. For these reasons, it is very likely that such a report would be inaccurate or misleading.

Also, complaint and compliance review documents are federal records subject to privacy and confidentiality constraints. Any public sharing (after legal, privacy, and data integrity issues are resolved) would need to be limited to de-identified, aggregate statistics and incorporate safeguards to reduce re-identification risk (e.g., small cell suppression). When OCR does resolve a complaint or compliance review with a voluntary resolution agreement or settlement agreement, OCR issues a press release and posts the agreement online, which serves to educate the public and the regulated community about potential violations of HHS regulations protecting the rights of persons with disabilities and necessary compliance steps. Press releases and agreements involving accessibility related investigations are, thus, available to the public, meeting the intent of the recommendation.

**GAO Recommendation 5**

The Secretary of HHS should ensure that OCR provides additional guidance to health care

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**Appendix II: Comments from the Department  
of Health and Human Services**

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organizations regarding their responsibilities under Section 504, including completing its manual for investigations and technical assistance to health care organizations.

**HHS Response**

The GAO report recommends that OCR provide guidance to health care organizations on their obligations under Section 504 Part 84, including by completing its manual for investigations. Please note that the manual referenced in Recommendation 5 is meant to be a guide for OCR investigators and will include hypotheticals and legal standards as guidance to investigators for evaluating whether there is evidence of discrimination and if a violation has occurred. As such, it is the Department's position that the OCR manual is not subject to public disclosure.

OCR posted Section 504 guidance documents on its website. OCR believes these resources are responsive to and fulfill the recommendation. For example, there are two Section 504 fact sheets (one labeled [Fact Sheet](#) and the other labeled [Detailed Fact Sheet](#)) posted on the [OCR Section 504 web page](#) that contain information on the new provisions of the Section 504 regulations adopted in May 2024. There is also the [MDE Factsheet](#) and the [Web Content, Mobile App, and Kiosk Factsheet](#) on the same web page.

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# Appendix III: GAO Contact and Staff Acknowledgments

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## GAO Contact

Elizabeth H. Curda, [curdae@gao.gov](mailto:curdae@gao.gov)

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## Staff Acknowledgments

In addition to the contact named above, Erin Godtland (Assistant Director), Dana Hopings (Analyst in Charge), Joshua Brownstein, Swati Deo, Aimée Elivert, Alex Galuten, Lauren Gilbertson, Leslie Gordon, Randi Hall, Gina Hoover, Kate Nast Jones, Michael Murray, Mimi Nguyen, Anne Ordway, Emma O'Shea, Joy Solmonson, Srinidhi Vijaykumar, and Nicole Willis made key contributions to this report.

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